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# CONCORD

## NEW HAMPSHIRE



# 1957

## ANNUAL REPORT



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# CONCORD

## NEW HAMPSHIRE



# 1957

## ANNUAL REPORT

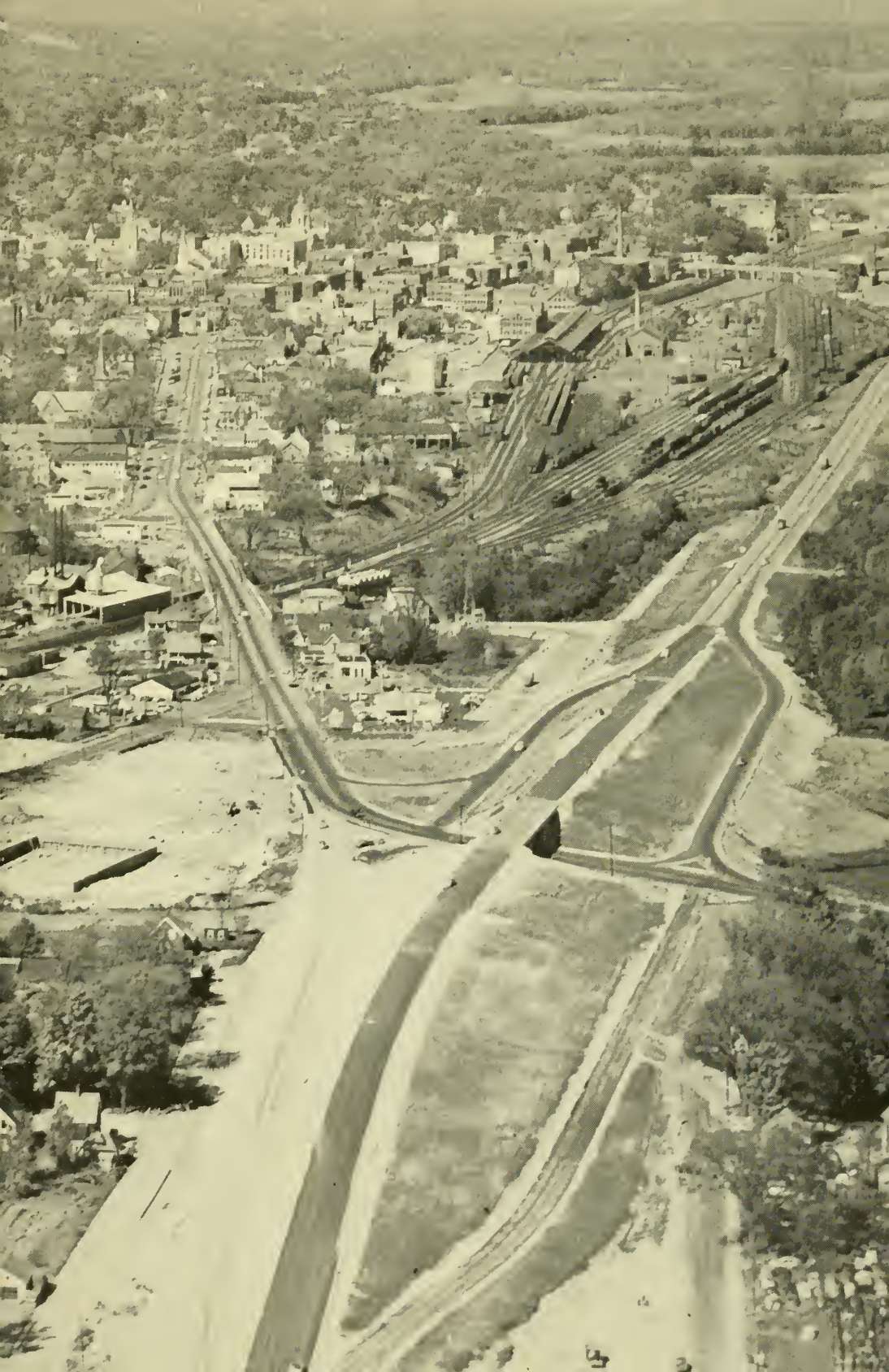
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# INTRODUCING YOUR CITY COUNCIL

## MAYORS

Howe Anderson      Jan. to May  
Charles C. Davie    May to Aug.  
Herbert W. Rainie   Aug. to Dec.

## COUNCILMEN-AT-LARGE

Howe Anderson \*  
Charles C. Davie \*  
Conrad W. Robinson  
Wendell F. Grant  
Herbert W. Rainie  
William A. Stevens  
Eugene C. Struckhoff  
John Swenson

## WARD COUNCILMEN

Ward 1   James P. Ferrin  
Ward 2   Paul M. Cunningham  
Ward 3   William H. Hunneyman  
Ward 4   Malcolm McLane  
Ward 5   Leroy W. Davis  
Ward 6   Clarence L. Clark  
Ward 7   William P. Gove  
Ward 8   Paul E. Madden  
Ward 9   Thomas B. Jennings

## CITY CLERK

Arthur E. Roby

## CITY MANAGER

Woodbury Brackett

\* Resigned

## City Council Actions - 1957

Held twelve regular meetings.  
Six Special meetings.  
Eight public hearings.  
Enacted twenty-five ordinances.  
Adopted fifty-six resolutions  
Adopted a total budget of \$1,680,335.00

# CITY COUNCIL ACTIONS

## 1957 HIGHLIGHTS

Purchased land for expansion of the municipal airport.  
Adopted comprehensive zoning regulations to protect the approaches to the municipal airport.  
Closed Pickering Street and Dexter Lane to permit construction of new bank building.  
Purchased land to expand areas of Rolfe Park, East Concord and Concord Heights Playgrounds.  
Adopted a six-year program of budgeting capital improvements.  
Commenced construction of a new storm sewer system on Concord Plains.  
Authorized construction of a new bath house-skate house in White Park.  
Installed a new high intensity runway lighting system at the Municipal Airport.  
Rebuilt North State Street from city proper to West Concord.  
Floated bonds in the sum of \$145,000.00 to pay for a new public parking area in the downtown section of the city, also \$315,000.00 for other improvements.  
Completely revised the Concord Building Code.  
Rezoned extensive areas in the vicinity of the new Everett Turnpike from Bow to East Concord.  
Acquired the Kimball School from the School District and leased it to the State Employment Security Agency for temporary office use.  
Appointment of Deputy City Clerk.  
Increased water and sewer rates.  
Increased salaries.

## YOUR CITY OFFICIALS

### ASSESSORS

John Hyde  
Shelby O. Walker  
A. Harold MacNeil

### CITY AUDITOR

Archie N. Gourley

### CITY TREASURER

Wallace W. Jones

### CITY COLLECTOR

Amos B. Morrison  
George West

### CITY SOLICITOR

Atlee Zellers

### CITY ENGINEER

Howard Raymond

### CHIEF OF FIRE DEPARTMENT

Henry Drew, Acting

### CHIEF OF POLICE DEPARTMENT

Walter Carlson

### SUPT. OF CEMETERIES

Edward L. Howland

### SANITARY OFFICER

P. A. Boucher, M. D.

### CITY PLANNING DIRECTOR

Gustaf H. Lehtinen

### MILK INSPECTOR

Austin B. Presby

### WATER WORKS SUPT.

G. Arthur Faneuf

### ENGINEERING INSPECTOR

Ellsworth B. Philbrick

### SUPT. SEWERS

William H. Murphy

### OVERSEERS OF POOR

Charles P. Cookley, Ward 1  
Gertrude E. Watkins, City

### SEALER, WEIGHTS AND MEASURES

James S. Norris

### RECREATION DIRECTOR

John B. Penney

### LIBRARIAN

Siri Andrews

### CIVILIAN DEFENSE DIRECTOR

John H. Sanders

### POUND KEEPER

Charles C. Hoagland

### MUNICIPAL COURT

Donald Matson, Judge  
Francis E. Perkins, Asso. Judge  
C. Murray Sawyer, Clerk

### PROBATION OFFICER

C. Murray Sawyer



## CITY PLANNING BOARD

Appointed by Manager -- April

(Six year term)

Ex Officio: Woodbury Brackett

Dudley W. Orr, Chmn. ....	1956
Gardner G. Emmons .....	1957
John B. Jameson .....	1957
Douglas N. Everett .....	1958
Lt. Gen. Edward Brooks .....	1959
A. Clifford Hudson .....	1960
Warren H. Greene .....	1961

## ZONING BOARD OF ADJUSTMENT

Appointed by Council -- January

(Five year term)

Allan Evans .....	1962
Roy Y. Lang .....	1958
Frank J. Preston .....	1959
Frederick Hall, Chmn. ....	1960
Enoch Shenton .....	1961

## BUILDING CODE -- BOARD OF APPEALS

Appointed by Council -- January

(Five year term)

Carroll Garland .....	1957
Eugene Magneau, Chmn. ....	1958
William Johns .....	1959
Arnold Perreton .....	1960
Donald H. Wells .....	1961

## PERSONNEL ADVISORY BOARD

Appointed by Manager -- January

(Three year term)

William H. Macurda .....	1956
Herbert E. Kimball .....	1957
John H. Symonds .....	1958

## BOARD OF PLUMBING EXAMINERS

Appointed by Manager -- January

(One year term)

Robert F. Keane, Sr. ....	1957
George E. Young .....	1957
Ellswarth B. Philbrick .....	1957

# MUNICIPAL BOARDS

## TRUSTEES, TRUST FUNDS

Appointed by Manager

(Unlimited term)

Leon Merrill

Wallace W. Jones

Robert M. Beyer

## BOARD OF HEALTH

Appointed by Manager

(Two year term)

Pierre A. Boucher, M.D., Chmn. . 1958

William D. Penhale, M.D. .... 1958

Homer E. Lawrence, M.D. .... 1958

## BOARD OF LIBRARY TRUSTEES

Appointed by Manager -- May

(Three year term)

Mrs. Frederick K. Upton .....

1956

Chester A. Larson .....

1956

Otis Kingsbury .....

1956

Joseph J. Comi .....

1957

Mrs. Roger W. Barney .....

1957

Timothy Woodman .....

1957

Mrs. Eugene Magenau .....

1958

Willis D. Thompson, Jr. ....

1958

Mayland H. Morse, Jr., Chmn. ..

1958

## BOARD OF REVISION OF ASSESSMENTS

Archie N. Gourley, Chmn.

Atlee Zellers

Howard Raymond

Clifford Higgins

Stewart Nelson

# ADMINISTRATIVE DEPARTMENTS

## 1957 ANNUAL REPORT OF THE ASSESSING DEPARTMENT

### ADMINISTRATIVE CODE --- ASSESSING DEPARTMENT

- (a) The assessing department shall consist of one full-time assessor and two part-time assessors, who shall be known as the Board of Assessors, and such clerical staff as may be recommended by the said board and approved by the Mayor.
- (b) The Board of Assessors shall perform the following functions:
- (1) Carry out all the duties relative to taking the inventory and the appraisal of property for taxation and in regard to the assessment and abatement of taxes and issuing warrants for the collection of taxes as are now or may hereafter be required by law of assessors of cities and towns.
  - (2) Prepare all assessment and tax rolls and tax notices as required by law.
  - (3) Check all property transfers and maintain all property records.
  - (4) Prepare and maintain all records pertaining to the assessing function.
  - (5) Perform other related functions as required.

1. John L. Hyde, Assessor, was appointed in June, 1957 to replace C. Fred Moulton who died in March, 1957. Two part-time Assessors, Shelby O. Walker and A. Harold MacNeil resigned as members of the Board of Assessors in December, 1957. Two new part-time Assessors were appointed subsequently in 1958.
2. The total number of meetings of the Board of Assessors during the year was nineteen (19).
3. The total number of appeals on real estate and personal property received and processed during the year was one hundred and twenty-one (121).
4. The total number of property transfers processed during the year was eight hundred and one (801).
5. Tax warrants were issued as follows in the amounts shown:

<u>WARRANT</u>	<u>DATE</u>	<u>AMOUNT</u>
Poll Tax	June 3, 1957	\$ 23,458.00
Head Tax	June 3, 1957	75,180.00
Bank Stock	June 28, 1957	6,249.67
Property (Real & Personal)	Sept. 10, 1957	2,880,122.58
Timber Yield	Nov. 29, 1957	4,426.07

6. The number of veterans exempt from the payment of Poll Tax on the 1957 list was 3,307.
7. The Tax Rate for 1957 was as follows:

PENACOOK		CONCORD	
City Budget.....	\$26.13	City Budget.....	\$26.13
School Budget ...	30.95	School Budget ...	27.29
County Budget ...	2.98	Caunty Budget ...	2.98
	<u>\$60.06</u>		<u>\$56.40</u>

8. The total assessed value on real estate and personal property for 1957 was \$540,829.002.00.
9. The total number of real estate applications for exemption received from veterans and blind was 1,485. The number of exemptions granted on the 1957 tax warrant was 1,480.
10. Tax abatements were allowed during 1957 as follows:

Real Estate .....	\$12,002.99
Personal Property .....	10,105.27
Bank Stock .....	---
Yield Tax .....	12.60
Head Tax .....	8,002.70
Poll Tax .....	2,899.45

11. Taxes added during the year were as follows:

Real Estate .....	\$ 558.37
Personal Property .....	6,021.83
Bank Stock .....	17.00
Yield Tax .....	27.69
Head Tax .....	1,240.00
Poll Tax .....	420.30

12. John L. Hyde, Assessor, Gordon W. Stevenson, Appraiser, and John H. Ambrose, Clerk, attended the annual convention of New Hampshire Assessors at Wentworth-by-the-sea at New-castle, New Hampshire on September 14-15, 1957.
13. John L. Hyde, Assessor, attended the annual convention of the National Association of Assessors at Dallas, Texas on September 29 through October 2, 1957.

JOHN L. HYDE  
Assessor

## FINANCE DEPARTMENT

The year 1957 ended with a budget surplus of \$41,673. as a result of unspent appropriations amounting to \$34,999. and revenue of \$6,674. in excess of estimates. Adjustment of reserves resulted in a net amount of \$34,870. available for reduction of the 1958 Tax Rate.

While the amount raised by property taxes in 1957, including school and county assessments, increased by \$212,866. over the year 1956, this was partially offset by an increase in assessed valuations amounting to \$1,650,207., resulting in a tax rate increase of only 73¢ for municipal purposes, \$1.48 for the Union School District, and 49¢ for county purposes. The Penacook School rate decreased by \$2.35 as a result of a reduction in the amount raised for that district.

Long term debt increased during the year by \$223,000. New debt of \$507,000. was incurred, and \$284,000. was paid off, as detailed in the following schedule:

	Balance Dec. 31, '56	Payments during 1957	New Debt Issued 1957	Balance Dec. 31, '57
Municipal	\$ 656,000.	\$ 112,000.	\$ 315,000.	\$ 859,000.
School	1,871,000.	124,000.	47,000.	1,794,000.
Water	210,000.	18,000.		192,000.
Sanitary Sewers	90,000.	10,000.		80,000.
Parking Areas	140,000.	20,000.	145,000.	265,000.
	<u>\$2,967,000.</u>	<u>\$ 284,000.</u>	<u>\$ 507,000.</u>	<u>\$3,190,000.</u>

In keeping with past experience, Concord enjoyed the benefit of a triple A rating. Bonds issued during the year were sold at a coupon rate of 2.9%.

Interest rates on tax anticipation borrowings continued to rise; reflecting the general trend. The following table is presented to show the trend for the past several years.

	Low	High		Low	High
1952	86%	1.08%	1955	1.03%	1.60%
1953	1.24%	1.65%	1956	2.05%	2.19%
1954	.47%	.78%	1957	2.00%	2.48%

Careful forecasting of cash balances enables us to keep our total of such borrowings to 34.2% of the total expended. This compares with 36.1% in 1956, 36.5% in 1955, and 50.8% ten years ago. See table below:

	Total Expended (Incl. School & County)	Borrowed in Anticipation of Tax Collections	Per Cent
1947	1,762,541	700,000	39.7
1948	1,968,573	1,000,000	50.8
1949	2,194,763	1,000,000	45.6
1950	2,206,716	1,000,000	45.3
1951	2,384,657	920,000	38.6
1952	2,507,022	950,000	37.9
1953	2,640,468	950,000	36.0
1954	2,757,945	1,000,000	36.3
1955	2,738,799	1,000,000	36.5
1956	3,115,162	1,125,000	36.1
1957	3,299,581	1,130,000	34.2



Tax collections, on account of the current year levy, increased by \$184,179.; but in terms of percentage of the amount levied there was a slight decrease from 90% in 1956 to 88.9% in 1957.

While uncollected taxes on account of prior year levies have been reduced to a negligible amount, the total amount of unredeemed tax liens held by the City increased rather sharply in 1957. Below is a table showing the trend in recent years:

Year	Liens Held End of Year	Year	Liens Held End of Year
1952	\$ 18,492.	1955	\$ 28,170.
1953	24,131.	1956	24,820.
1954	28,866.	1957	42,532.

The City Solicitor represents the City in all legal matters, presents the City's cases in Court, and defends the City in suits against it. He prepares legal papers, reviews the agenda, and attends Council Meetings and Hearings. When requested, he supplies legal opinions and advice to all City Departments, Boards, and members of the Board of Aldermen. In the year 1957 he

- \* Participated in 19 court actions.
- \* Prepared 24 legal documents (deeds, leases, etc.)
- \* Collected \$3165.02 in delinquent taxes.
- \* Searched 10 titles to property, in addition to the title searches required for tax sales.
- \* Attended 13 Council Meetings.
- \* Wrote 9 formal legal opinions.
- \* Attended numerous conferences with department heads and other officials.
- \* Attended 2 meetings of the Board of Revision of Assessments.

## PLANNING

The year 1957 was an active one for the Concord Planning Board and its staff. Of all the planning activities in which the board engaged, none commanded more time and effort than the task of coordinating ten miles of superhighway construction with various elements of the city plan. Other important activities of the board include revision of the Concord building code, preparation of a comprehensive parking lot study, and investigation of the future school building needs of the Concord Plains area.

### Major Highways

Because of the city's strategic location in relation to the northward extension of expressways in New Hampshire, the major portion of interstate highway construction projects started in 1957 was located in the Concord area. As a result, the Planning Board devoted considerable time and effort to correlating the state highway department's Concord area expressway plans with the city's long range plans for orderly community development. Numerous conferences were held with state officials in connection with these highway location plans.

### Future Streets

One of the Planning Board's major recommendations of the year concerned the mapping of the lines of future streets in the vicinity of the new Rundlett Junior High School. The future street from South to Clinton Street was proposed as an integral part of an in-town circumferential route which would greatly facilitate travel between the south and the west-end sections of the city.

### Streets and Rural Roads

Petitions for the acceptance of approximately one mile of new streets were processed for City Council consideration during 1957.

Reconstruction of a 6,600 foot section of Shaker Road in East Concord was recommended to the City Council as part of the city's continuing program of rural road betterment.

### Traffic and Parking

During 1957, the Planning Board recommended the adoption of a number of changes designed to facilitate the movement of vehicular traffic on Concord streets including alterations in the traffic islands at the intersection of Bouton and North State Streets, widening the traveled way of North State Street from Walker Street to the Ward 9 voting place, and establishing one-way traffic on School Street between North State and Green Streets.

On recommendation of the board, 19 new on-street parking spaces were established in the civic district in the immediate vicinity of the abandoned Parker School. The board also recommended that the maximum motor vehicle speed limit on North State Street between the city proper and West Concord be increased from 25 to 35 miles per hour.

At the request of the City Council, the Planning Board undertook a study of possible public parking lot locations in the central business district. A report entitled "Downtown Parking Lot Study" was transmitted to the council for its consideration. Subsequently, the board prepared a special assessment study of the proposed Durgin Street parking lot outlining detailed procedures for financing a portion of the cost of the parking lot by assessing the owners of property especially benefited by the facility.

### Zoning

Construction of the Frederic E. Everett Highway from Bow to East Concord resulted in substantial disruption of the established pattern of land use and the zoning plan in the general vicinity of the new road. Due to this situation, the Planning Board recommended changes in zoning districts affecting most of the land abutting the four-mile length of the expressway at this location.

In cooperation with the Engineering Department, comprehensive regulations governing the height and use of structures in the vicinity of the airport were prepared and submitted to the City Council for adoption.

Four new residential areas, three in East Concord and one on Concord Plains, were rezoned from agricultural to single residence districts. In addition, an 80-acre area on Black Hill Road in the Manchester Street section was rezoned from an agricultural to a local business district.

### Recreation

Approximately 40 acres of land were added to the city's recreational plant during the year on recommendation of the planning Board. A 19-acre wooded area, acquired by tax deed, was added to Rolfe Park in Penacook.

The area of the East Concord playground was substantially enlarged by the purchase of a 10-acre parcel of land on the north side of the existing play area.

In other actions, the board recommended purchase of the Dunstane property on South Fruit Street as an addition to the Memorial Athletic Field, and the acquisition of the Kimball School property for development as a play area for small children.

### Water and Sewer Facilities

Five petitions for city water service, involving 2,700 feet of water main, were processed by the board during 1957.

Work was started on a federally-financed program to determine the city's long-range sanitary sewer needs. Preliminary plans will be developed for sewage treatment facilities, including treatment plants and intercepting sewers.

### Other Activities

Other matters considered by the planning agency included a revision of the Concord building code, the order of priority of projects in the capital budget program, enactment of flood control legislation, and a survey of school building needs on Concord Plains.

#### Records Department

- \* The City Clerk attended all meetings and hearings of the City Council in the capacity of clerk.
- \* Prepared and distributed copies of the minutes of all proceedings.
- \* Received and turned over to the City Treasurer \$12,086.15 in licenses and service fees during the year.
- \* Issued 2,305 dog licenses.
- \* Recorded approximately 1,500 mortgages and 1,200 conditional sale agreements and 375 discharges.
- \* Issued 320 marriage licenses.
- \* Issued approximately 1,048 copies of vital statistic records.
- \* Vital statistics recorded, compared with 1956, were as follows:

	1957	1956
Births	978	995
Marriages	320	319
Deaths	629	659

#### Elections

This was the year in which a municipal election was supposed to be held, and the Legislature passed a bill, known as Chapter 429, relative to the government of the City of Concord, known as the Mayor-Alderman Charter, which was approved by the Legislature, July 31, 1957.

A referendum as required in said bill was held on September 24, 1957, and the total vote cast was 5,970. The present Council-Manager Charter received 2,982; the margin being so close the ballots were under lock and key until September 30, when a recount was held. The final recount showed the Council-Manager form of Government had 2,974 votes, the Mayor-Alderman form of government had 2,976 votes. The Mayor-Alderman Charter was adopted by the recount by a margin of two votes.

The Municipal Election was held November 5, 1957, the filings consisting of four candidates for mayor, nine for aldermen-at-large, and the following for ward alderman: ward 1, four; ward 2, two; ward 3, three; ward 4, two; ward 5, four; ward 6, four; ward 7, four; ward 8, four; ward 9, three.

On November 5, the following were declared elected:

Mayor, Charles P. Johnson, two years.

Aldermen-at-Large, Robert D. Branch, Eugene C. Struckhoff and John Swenson, four years.

Ward Aldermen, to serve two years: Ward 1, John M. Allen; Ward 2, Paul M. Cunningham; Ward 3, George A. Stohrer, Jr.; Ward 4, Malcolm McLane; Ward 5, Leroy W. Davis; Ward 6, Clarence L. Clark; Ward 7, William P. Gove; Ward 8, Paul E. Madden, Ward 9, Thomas B. Jennings.

The total vote cast at this election was 8,794.



# PROTECTION OF PERSONS AND PROPERTY

## CONCORD POLICE DEPARTMENT

### Personnel:

There were eleven permanent officers appointed during 1957, ten of these members were previously appointed as special officers. Seven regular officers resigned during the year. One regular officer was reinstated. Twelve special officers were appointed during 1957. Five special officers resigned during the year. Three special reserve officers were appointed.

Captain Abbott is in charge of the Reserve Police Units and is responsible for their training. The Reserves are divided into two units, one unit in Penacook and the other in Concord. The two units consisting of fifty-two men, make available a valuable amount of manpower which could be used to a great advantage in case of an emergency. Captain Abbott meets with each unit once a month to instruct and answer any questions that may be brought up.

### Parking Meters:

Fifteen meters were reset, fifty-eight meter posts were straightened and six tightened. At present, the City has 826 meters in operation, having a yearly collection of \$56,793.58--making an average of \$68.757 per meter. When construction of the new bank is completed, we will have seven meters replaced, making a total of 833 meters.



Walter H. Carlson.....Chief of Police

#### Training Program:

Chief Walter H. Carlson attended a four weeks course in Police Management at the Northwestern University in Evanston, Illinois.

Captain Joseph G. Andrews was assigned to go to Washington, D. C. to assist with detail at the Presidential Inaugural.

In January, Lieutenant Jason Hines and Sergeant Francis Sullivan attended the Federal Bureau of Investigation Academy Associates Luncheon in Cambridge, Massachusetts. In April, Lieutenant Hines and Sergeant Sullivan attended the monthly Firearms practice sponsored by the Federal Bureau of Investigation at Wakefield, Massachusetts.

Captain Daniel C. Abbott attended a two weeks Traffic Law Enforcement course at the Northeastern University, Boston, Massachusetts. Captain Abbott was also in charge of a Police Training School course held at St. Paul's School from March 18 through March 22, 1957. The following Officers attended this school: George Swain, Norman Lavoie, Robert Lo Prest, Roy Reynolds, Douglas Schinella, Arthur Hugron, Thomas Perry, Carl Carpenter and Edgar Frost.

Captain Richard Morey and Sergeant Richard Campbell attended a one week school on Police Administration which was held in Boston, Massachusetts. In November, Sergeant Campbell and Officer Edward Manning completed a seven day course in "Photography for Beginners" which was held at the University of New Hampshire.

Chief Carlson attended the Yale Traffic Court four day conference which was held in New Haven, Connecticut, sponsored by the American Bar Association.

Six members of the Police Department completed taking the City Census. The final count is: the total number of persons in Concord--28,675 and there are 1,726 dogs in the city.

A new re-loading machine was added to the department's equipment. Members of the department re-loaded 4000 rounds of .38 caliber ammunition in preparation for Firearms Training during the month of May. All members of the Concord Police Department received firearms training in the use of the shot gun, hand gun, Thompson sub machine gun, and rifle. This training was held from May 20th through May 24th, under the supervision of Lieutenant Hines.

In October the Concord Police Pistol team was organized, which created a great deal of interest and enthusiasm among the Officers.

The following four officers, Lawrence Sullivan, Claffee May, Jack LaCroix and Peter Callioras attended the two weeks Police Training School, sponsored by Chiefs of Police Association in Nashua, New Hampshire.

Lieutenant Hines and Sergeant Sullivan attended the three day New England Conference of the National Academy Graduates held at Cape Cod, Massachusetts.

During the year Chief Carlson and Captain Abbott have spoken on fifteen occasions before several civic groups.

The Officials of the Police Department have completed ten weeks of the fourteen weeks course in "Municipal Police Administration" which was started in October, 1957.

Activities of the Concord Police Benevolent Association Boys' Club:

During the year of 1957, basketball teams, baseball teams were organized for the members of the CPBA Boys' Club. On February 10, 1957, the Midget Basketball team played the annual game at the Boston Gardens.

On June 26th, 36 boys attended the Boys' Camp for two weeks through the courtesy of St. Paul's School Camp in Danbury, N. H., under the supervision of Officer James Ceriello.

The Boys' Club Day Camp which was inaugurated in 1956 by Concord Police Boys' Club accommodated 38 boys per day. All expenses were paid by Police Boys' Club. This program consisted of daily trips to the following Recreation areas: Bear Brook, Rolfe Park, Webster Lake, Wallis Sands, Wellington Beach, Benson's Wild Animal Farm and Mt. Kearsarge.

The gym at the Club was completely refinished and repainted. New gym doors were installed and floors refinished, also a new tile floor was laid in the lobby. The shower was re-modeled and re-painted. The annual two Hallowe'en Parties were held at the West Street Ward House and Boys' Club on Highland Street. Prizes were awarded for costumes and refreshments were served. The annual Xmas Party for the members of the Club was held. A turkey dinner and movies was enjoyed by 120 members.

### New Equipment:

A new stretcher was purchased by City of Concord for the Police Department. This stretcher can be used in the station wagon in an emergency ambulance call.

## EXPLANATION ON ACCIDENTS

NUMBER OF ACCIDENTS IN 1956: 468 )  
 ) shows decrease of .932%  
 NUMBER OF ACCIDENTS IN 1957: 436 )

FEBRUARY 22, 1956 IS THE DATE OF THE LAST FATAL ACCIDENT IN THE CITY OF CONCORD, MAKING A TOTAL OF 686 DAYS.

Duncan M. Murdoch  
 Henry E. Drew  
 Arthur R. Lee  
 Chester S. Blake

Fire Chief  
 Deputy Chief  
 Deputy Chief  
 Deputy Chief

	Value	<u>Fire Losses</u> Loss	Insurance	Insurance Paid	Net Loss
Buildings	407,959.00	57,949.44	447,269.00	57,949.44	-----
Contents	192,000.00	59,123.44	192,000.00	59,123.44	

Concord Fire Department responded to a total of 531 alarms ranging from the covering with sand of a leaking gasoline tank to a multiple alarm Odd Fellows Hall fire. Of the 531 alarms recorded during 1957, 467 were still alarms and 64 were box alarms. This represented an increase of 14 over the total for the previous year.

The major fire of 1957 occurred at the Odd Fellows building with a total loss of \$49,652.72. In addition there were two other serious fires. They were at the Fitch Murray Drug Store and the stables on Greenwich St.

#### Personnel

There were two members of long standing whom retired from the department. They were Fire Chief Clarence Green and Captain Frank D. O'Brien.

#### Fire Prevention

Fire Department officials know through experience that carelessness is the major cause of countless fires every year. As a result of this knowledge the department continued with its intensified fire prevention program during 1957. In addition to routine inspection activities, fire drills were conducted in all the city schools and students were instructed in fire prevention. A new program on fire evacuation was set up at the Concord Hospital by the fire marshall and his deputies, Chief Murdoch and Fire Department personnel.

#### Apparatus and Equipment

In September a new GMC 750-gallow pumper was purchased by the City of Concord and put in service at Fire Department Headquarters. Also a new Cities Service ladder truck was put in service at the Penacook Station.



At the close of the year, Concord was still without a Director.

A volunteer is urgently needed.

All credit is due to Penacook that has established one of the best survival units in the state.



## MUNICIPAL COURT OF CONCORD

Total number of cases for the year 1957 - 11,175

Breakdown:	Criminal	2517
	Parking	7972
	Civil	128
	Small Claims	504
	Juvenile	54

Receipts - \$34,093 - less than 1956 by \$1,603.00

Remitted to the City Treasurer - \$15,578.48, an increase of \$117.48

Remitted to the State Motor Vehicle Dept. - \$14,012.38, which is an increase of \$1,981.38 over 1956.

The Judge appoints his own Clerk of Court, Probation Officer and Bail Commissioners.

## HEALTH & WELFARE SERVICES

538 children attended health clinics held during the year to receive protective treatment against diphtheria, whooping cough, tetanus and smallpox.

1298 children attended the polio vaccine clinics held during the year.

Seventy-one complaints were received during the year and checked. As usual, most of these pertained to plumbing.

The number of communicable diseases reported was low, as follows: 16 cases chicken pox, 1 case German measles, 2 cases infectious hepatitis, 33 cases measles, 31 cases mumps, and 1 case scarlet fever.

There was also one case of poliomyelitis reported, the first case since 1955. This case was non-paralytic, as the child had had two polio shots.

The death rate in Concord dropped a little from last year. Of the 617 deaths reported in 1957, 260 were resident and 357 were non-resident. 124 bodies were brought here for burial and 12 stillbirths were reported.

Table of causes of deaths if residents (most common causes)

	1953	1954	1955	1956	1957
Diseases of the circulatory system	149	126	129	129	122
Cancer and other malignant tumors	48	42	45	47	37
Diseases of the nervous system	26	27	44	36	41
Pneumonia	7	6	11	16	15
Accidental deaths	11	11	11	8	2

## SANITARY INSPECTOR

About 2400 dairy and rinse samples were collected and analyzed, and written reports sent to the dairy companies.

1260 inspections were made of eating establishments, groceries, etc. and 151 written notices were sent to improve unsatisfactory conditions. 50 pounds of meat, 70 pounds flour, some cooked food and gravy plus 450 pounds of foodstuff were condemned and destroyed.

Ten nursery schools were inspected prior to issuing license and 2 cider mills were inspected together with the State Board of Health Inspector. Also regular inspections were made of alleys and comfort station.

Quite a few complaints were checked, and where necessary, registered letters were sent to correct. These complaints were mostly pertaining to plumbing. Eight residences were notified to abolish privies and install toilets connected with the sewer disposal system.

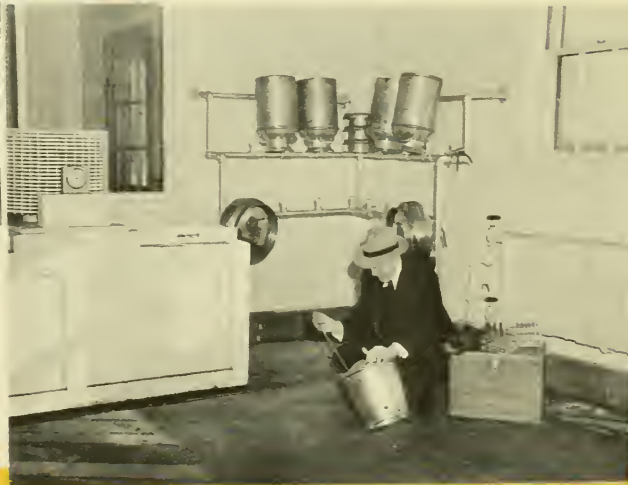
During March 169 samples of milk were collected from 29 cows and milk examined by special tests for mastitis. Six cows were found to have mastitis and the milk from these animals was eliminated from the milk supply shipped to the Concord market. In October 76 samples of milk were collected from 19 cows and examined for mastitis. None were found to have mastitis.

Over 100 notices were sent to milk producers reminding them that stables must be white-washed at least once a year.

The Sanitary Inspector was appointed by the New Hampshire State Committee for Improving Consumer Acceptance of Milk to act as one of four judges to check all producers' milk in Merrimack County for flavor and odor.



Helpful advice is periodically given to local dairy farmers.



## CONCORD & PENACOOK

Total Relief Costs: \$82,259.89 (Includes administration costs)

The basic function of the Welfare Department is to render financial assistance to the poor and needy persons of Concord and Penacook who have virtually no resources. A careful investigation of each request is made before any assistance is granted.

### General Trend

In 1957 an average of 31 cases representing 77 persons were aided at a total cost of \$21,483.90 in comparison to 32 cases in 1956 with expenditures of \$22,487.16, which indicates that General Relief continues its downward trend.

The following chart will show the downward trend in General Relief (which includes board & care, Hospital & Medical and dependent soldiers) from 1950 - 1957.

<u>Year</u>	<u>Cases</u>	<u>Persons</u>	<u>Expenditures</u>
1950	90	223	\$57,009.23
1951	60	118	38,506.44
1952	60	123	44,107.65
1953	49	101	31,848.76
1954	41	81	25,462.81
1955	36	81	22,818.70
1956	32	72	22,487.16
1957	31	77	21,483.90

Unemployment increased 5% over 1956, however, sickness continues to be the leading cause for relief.

	<u>1957</u>	<u>1956</u>	<u>1955</u>
Sickness	36%	26%	23%
Marital Difficulties	22%	26%	19%
Unemployment	17%	12%	21%
Insufficient Income	12%	21%	23%
Unemployable	10%	9%	10%
Partially Handicapped	3%	6%	4%

### Old Age Assistance

In 1957 Old Age Assistance including Aliens numbered 210 Cases with expenditures of \$46,577.38 and in 1956, 238 cases were aided at a cost of \$49,148.52. The city shares 25% of the cost of Old Age Assistance cases and 50% of Aliens.

### Aid to the Permanently & Totally Disabled (A. P. T. D.)

In 1957 A. P. T. D. cases numbered 11 with expenditures of \$4,060.02 and in 1956 an average of 7 cases were aided at a cost of \$2,500.57. The City shares 35% of the cost of A. P. T. D.



## ENGINEERING AND PUBLIC WORKS DEPARTMENT

The year 1957 was a year of firsts for the Concord Public Works Department. During the year we started our first sanitary landfill and eliminated the old open dump in the center of the Heights area. We built the first section of soil cement highway in the state, 0.4 mile on Old Turnpike Road at a cost of 96¢ a square yard, which appears very favorable if the gravel shortage cannot be solved. A third first was the planting of trees on city-owned land, a program which has been carried on by the Water Department on their lands for some years. This year we planted 10,000 red pines on land held for a future sewer disposal site.

Other construction items completed during the year were 6,300 feet of storm sewer on the Heights, a large 54" interceptor which will provide an outlet for the area. New sewers were built in Wilson Avenue, Springfield Street, Putney Avenue, Heights Road and Overlook Road.

Highway construction under T. R. A. saw the completion of 0.4 mile of relocation on Carter Hill Road, the construction of 0.3 miles of E. Sugar Ball Road and the beginning of construction of Shaker Road.

Serious clay pockets were removed from West Street, Liberty Street and Penacook Street. These reconstruction projects have greatly improved these streets. North State Street was hot topped by contract from Dolan Street to Curtis Avenue. This completes the traveled way of this major street and gives a new riding surface from Concord to Penacook.

The first airport project, providing high intensity lighting for the N. S. runway, was completed this year. A project to extend this runway 1000 feet south was begun. This project will give Concord a 5000 foot runway with high intensity lights and will provide as good airport facilities as any airport in the State.

Our routine Public Works functions have been carried on as usual. We were fortunate this Winter to have a light snow fall, with snow removal expenses running to only \$75,151.

Our refuse and garbage collection at \$112,000 for a population of 28,000, giving a per capita cost of \$4, is a low cost for the State or New England. At the same time we are now operating a sanitary landfill that is used as an example throughout the State.

Our Cemetery Department operation has been improved through the use of additional equipment.

The Engineering Department in addition to maintaining the routine records of the office, the Assessor's Maps, the Sewer Maps, Street maps, etc., provided engineering services for the projects built by the Public Works Department and for the contract construction.

### VITAL STATISTICS

Building Permits	250
Property Transfers	801
Sewers Added	2 Miles
Streets Added	1 Mile
Snow Fall	54"



Sanitary landfill operations being carried out by Dept. of Public Works



Constant maintenance work is performed by Engineer crew of Public Works Department



## CEMETERY DIVISION

The regular work of maintaining the local cemeteries was carried on in the usual way. The following are some of the items of service performed, the materials and equipment furnished by the cemetery for each interment.

Office Labor - The telephone orders for interments are taken in the office, checking records, recording on the daily cost sheets, writing orders and information, drawing grave diagrams, entering information from permits, recording on maps and books, locating graves for florists, vault companies, relatives and friends and funeral directors.

Opening the Interment - The work of laying out the grave location, trucking planks and tools to grave side, excavating grave, removing excess earth, setting lowering device and grass matting, assistance on concrete vaults, filling in the grave, seeding and fertilizing, removing dead flowers and containers at a later date is all necessary for an interment.

Directing the Interment - It is necessary to wait for the funeral and direct and escort the funeral cortege to the grave, and take care of the arrangements so they will reflect credit not only upon the Director in charge, but also upon the Cemetery Personnel. The more people that speak favorably of your cemetery the greater will be its importance, influence, and success. Then too, every consideration should be shown families who may have loved ones interred, and the friends who come to the cemetery to pay their respects. Tenderness and sincere understanding of these situations makes our job a real service to the public.

Return of Equipment - The driver of the truck and the helper must pick up planks, canvass, lowering device and grass, return compressor if used and other tools to the garage.

The law requires permanent interment records to be kept. They must be legible for use over a long period of years. These records are kept in detail and are properly indexed for references. The maps on file in the office have the complete layout of the property and the individual place of interment of each person interred.

Flower beds were set out for the summer, and each year there is a greater number being requested. These are charged for to both local and out of town residents on family lots. Many are made available by trusts which are established for that purpose.

Eighty foundations were set for new monuments in all the cemeteries, also one-hundred fifteen markers were set by cemetery employees and one hundred corner posts.

The general work of mowing, trimming shrubs and trees and cleaning up consumed a large part of the annual work. Snow removal and sanding in the winter was done to keep the road open.

There were seventy lots sold in the different cemeteries, the largest number in Blossom Hill. There are eleven trusts established on older family lots to help maintain their care.

In Calvary Cemetery the upkeep which the department continues to perform has received much favorable comment. There were one-hundred and one interments in Calvary and twenty-two in Penacook Calvary Cemeteries during the year. All work is charged for on a monthly basis and payments are promptly made.

A total of three-hundred and sixty interments were made in all the cemeteries during the year. There were one-hundred and seventy five in Blossom Hill, twenty-seven in Woodlawn, eleven in Maple Grove, nine in Pine Grove, seven in Millville, two in Old North, three in Soucook, two in Beth Jacob, and one in Horse Hill. (The total figure includes the interments in Calvary and Penacook Calvary Cemeteries.) There were four veterans, eleven reliefs, and seven cremations.

Work is constantly being done to make new areas for future burials, and also to repair the older lots. Since it has been a requirement that a trust be established for the perpetual care of the lot at the time of purchase, the maintenance of the general cemetery work is being made much simpler for the workmen.



Blossom Hill Cemetery  
Concord, New Hampshire







Branch division of Concord Public Library makes reference books readily available to students of the new Junior High School.

### CONCORD PUBLIC LIBRARY

The outstanding event of 1957 in improving and extending library service was the opening of the South End Branch in the New Rundlett Junior High School late in October. This is a fine example of cooperation between two city institutions in making city facilities more widely available to the people of the community. The school maintains its school library during school hours with one of the teachers in charge; Tuesday and Thursday afternoons after school hours, Tuesday evening, and Saturday afternoon the public library takes over to supply books to children and adults of the South End.

The Board of Education has been most generous in its cooperation with the Board of Library Trustees in planning the library with the architects in such a way as to allow the general public to use it outside of school hours without going into the rest of the school building, which makes the room available during school vacations as well as during the school year. The public library supplies books for general reading for people of all ages, as it does at the Main Library and on the booktrailer; the school supplies its own reference and supplementary reading material for the use of the junior high students and teachers.

The opening of this branch made possible a booktrailer community stop at Rumford School, an area which has long wanted better library service. The total result has been an increase last year of over 3500 in circulation in the South End of the city; it has increased about 6800 in the past five years, an indication of the growth in population in that part of the city, as well as better library service there.

The booktrailer makes five other community stops every week, at Concord Heights, Walker School, Millville School, East Concord, and West Concord. That this service is worth while is shown in the booktrailer circulation which was 65,310 in 1957, a gain of 22,841 since 1953. Concord is a wide-spread city and these books reach people of the city who are entitled to library service but who live too far from the Main Library to make use of that book collection.

The Branch Division also includes Penacook Branch Library, as well as the South End Branch, service at the Concord Hospital, to the Alcoholics Division, and to several nursing homes in the city. Books are constantly being shifted from one Branch Division outlet to another, making maximum use of the book collection. The Branch Division accounted for 94,852 book circulation in 1957, nearly one-third of the total city circulation.

In the city as a whole the circulation of books was the largest in the history of the library, 265,845. This was a gain of 13,825 over 1956. It also means fifteen books read by every registered borrower or nine books for every Concord resident, a high percentage compared with other libraries of similar size. The population of the city remains fairly stable, therefore the increase in circulation and other use of the library indicates better book collection.

Adult non-fiction increased from 25% to 27% of the total circulation in the past five years, fiction decreased from 48% to 41%, and children's books increased from 27% to 32%.

The total registrations of borrowers was 17,332 at the end of 1957, or 61% of the population.

The addition of a small record collection in 1957 resulted in the circulation of 1813 records during the year, another appreciated service.

But book circulation is not the only standard of library service. Reference service is also one of the important parts of its activities. In 1957 about 6300 questions were answered in the Adult Division and 2600 in the Young People's Division. Actually questions were also answered in the Children's and Branch Divisions, swelling the total considerably for the city as a whole. The questions range from simple statistical information to music, art, and cooking, car repair and nuclear physics. The variety of questions is almost unlimited.

None of this would be possible without a good book collection. And a good book collection demands not only careful purchase of new books but frequent discarding of out-of-date and worn out books and rebinding of books and magazines of permanent value. No collection of books can serve the public properly unless the contents are made available by efficient cataloging, and this involves listing all materials received under subject as well as author and title, bringing subject headings up-to-date (changing Telegraphy, Wireless to Radio for instance), recataloging old material to make classifications and subject entries consistent, as well as getting new books on the shelves, fully cataloged, as quickly as possible. Our book collection now numbers 70,308 volumes.

The library has also rendered a community service by providing meeting rooms for many boards, committees, discussion groups, and extension classes. There were 233 such meetings in 1957, plus weekly story hours, many film programs, meetings of the Junior Reading Club under library supervision, and classes for mothers of pre-school children, with a total attendance in the last four library programs of about 1800.

The library had many exhibits in 1957, including one on the 50th anniversary of the signing of the Federal Pure Food and Drug Act, the 100th anniversary of the founding of THE ATLANTIC MONTHLY, a Polish Postage Stamp exhibit, the sixth annual show of the Concord Artists, Mrs. Rowell Sturm's drawings, the work of the art classes of the public schools, a display on the history of the Bible, the American Architectural Awards, both plans and photographs, old Valentines, photographs of Africa, and ship models, in addition to Christmas decorations and posters, and numerous special book displays.

The Children's Room had a doll exhibit, a special Book Week display, paintings and drawings by Elizabeth Orton Jones of Mason, New Hampshire, illustrations from books by other popular authors, shells and appropriate holiday displays.

The library participated in the Hobby Show, and staff members took part in the New Hampshire Folk Festival in Franklin, a storytelling Workshop in Pembroke, talked to nine other groups, and attended 123 community meetings to represent the library, as well as meetings of the New Hampshire and New England Library Associations.

All these books and services for only \$210 per resident of Concord! One good book costs \$3.50 to \$10.00 these days, except for mysteries, westerns, and paperbacks.

Mrs. Roger Barney and Mr. Willis D. Thompson, Jr. resigned from the Board of Library Trustees, and Mrs. Harry Spiegel and Mr. Willis Duer Thomson III were appointed to replace them. Mrs. Lois Markey, assistant librarian, and Mrs. Roberta Young, resigned from the library staff during the year. Mrs. Martha Moses was appointed assistant librarian. The Board of Library Trustees, as well as the librarian, are grateful to these people for their valuable contributions to the advancement of library service in Concord.

The librarian is especially appreciative of the efforts of the staff members who have made the year a successful one.

Respectfully submitted,

Siri M. Andrews, City Librarian  
for  
The Board of Library Trustees







## RECREATION AND PARKS DEPARTMENT

Recreation and Parks Department Personnel: Several personnel changes took place in the department during 1957: John B. Penney replaced Donald Sinn, who resigned in December 1956 as director; Arnold Kenniston was hired as supervisor of boys and mens activities; Patricia Hughes resigned as supervisor of girls and womens activities and was replaced by Lorraine Fournier; Roberta Faretra took over as secretary when Marion Joslin resigned; Robert Newton was hired to replace groundsman Edward Offhouse who retired. Chester Wheeler was hired as golf course Pro-Manager.

Program: Summer: 10 week playground and swimming pool program of games, sport tournaments, crafts, swimming instruction and competition, trips, storytelling and dramatics and special events. Special summer events included: bank concerts, 4th of July celebrations, peanut carnival, recreation revue, Junior and Rotary Club City swim meets, Sunapee Lake train trip. Spring: after school and Saturday playground programs, tennis instruction, boys baseball, girls softball. Fall: midget boys football league, outdoor basketball leagues for men and boys, Halloween parties and Jack O'Lantern Ball. Winter: (Some of these programs continue most of the year) Two (2) Cooperative Play School, Sunset Club, Junior Theatre, Talent Showcase, Children's Craft Classes, Archery, Neighborhood Square Dances, Teen-Age Record Dances, Children and Adult Ski Lessons, Junior Rifle Club, boys basketball, mens basketball league, indoor golf lessons, ballet lessons, junior chorus, adult classes in oil painting, wood-working, basic electronics, interior decorating, leather craft, rug hooking, rug braiding, copper enameling, pottery, square dancing, Special events included



Community Christmas Caroling program at the Plaza, Winter Carnival events, Junior Chamber of Commerce Silver Skates Derby. Facilities Maintained: Beaver Meadow golf course, Memorial athletic field, Rolfe, White, Rollins Parks, East Concord, Heights, Garrison, Kimball, Fletcher, Murphy, West Street playgrounds, White Park building, West Street Ward House, seven swimming pools, White Park skating pond and hockey rink and six other skating rinks, over 20 other small park and roadside areas.

Other Facilities Used: Canant, Dame, Eastman, Garrison, Kimball, Rumford, Walker and Concord High Schools, East Concord Fire Station, Penacook Youth Center, Heights Grange, Millville Grange.

Groups Using Department Facilities: Concord, Penacook, St. Johns and Sacred Heart School athletic teams, Sunset league, Intermediate league, Little league, Junior Legion and Police boys Club baseball teams, mens softball league, Sprague and Brew Company softball teams, girl scout and brownie troops, 4-H groups, boy scout troops, camera club, tow bar club, mothers and wives of war veterans, police and Merrimack sportsmens club, pistol and rifle groups, extension service groups and numerous other groups not on a regular basis. Improvements: chain link fences erected around six swimming pools, new bleachers installed at Memorial Field and White Park, ball diamonds at Garrison and East Concord playgrounds substantially improved, started construction of new #2 hole and new #5 tee at Beaver Meadow, unique children's apparatus area at White Park installed.



## WATER DEPARTMENT

### WATER DEPARTMENT

Water consumption for 1957 amounted to 1,429,285,200 gallons, or an average of 3,915,850 gallons per day (about 137 gallons per person daily). This consumption was 11,814,400 gallons more than in 1956.

Lack of rain and the hot dry summer caused the level of Penacook Lake to drop to a point nine feet below the overflow spillway, this was the lowest the Lake had been since 1931. The well-field was put into operation July 1st and the 139,464,200 gallons pumped from this source saved Concord from suffering a serious water shortage.

In accordance with recommendations in report of Camp, Dresser & McKee, consulting engineers, the addition of an alkali to the water supply was approved to counteract the slight acidity of the water and to stop corrosion. A contract was awarded for an addition to the West Concord Pumping Station including the installation of equipment for said corrosion control. It is estimated that the plant will be ready for operation in June 1958.

A 25 percent increase in water rates was voted which went into effect on April 1st, 1957, the increased revenue to finance costs of improving and expanding the system.

Laid 5,176 feet of cement lined cast iron pipe from six through 24 inches in diameter. Extensions amounted to 3,214 feet and relaid mains accounted for 1,962 feet.

Major 1957 construction projects:

- \* The most important project was the completion of the 24-inch transmission main from the Lake to the City Proper.
- \* Extensions were laid in South Main Street, Putney Avenue, Guay Street, Springfield Street, Wilson Avenue and New Dunbarton Road.
- \* Perry Avenue main was relaid.
- \* New 8-inch pipe laid under Everett Turnpike at Fan Road and Ferry Street.
- \* New pumps and recording meters installed at Columbus Avenue Station.
- \* Pump Room and equipment painted at Sanders Well Field.
- \* Laid 84 new service connections, 99 old services relaid, (5,927 services now in use).
- \* Set six new hydrants, replaced two old hydrants, (763 hydrants in system).
- \* Set 116 new meters, replaced 48 old meters, (5,211 meters now in service).
- \* Repaired 46 leaks - 19 on mains and 27 on service connections.
- \* Acquired 1/2 yard trench-hoe and two pick-up trucks.

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# COMBINED BALANCE SHEET

DECEMBER

## GENERAL FUND ASSETS

<u>Cash:</u>		
Concord National Bank - General Account .	306,014.65	
Imprest Funds .....	1,039.41	
Cash for Payment of Bonds & Coupons .....	296.00	
Cash in Other Banks .....	1,782.07	
Temporary Investments .....	<u>191,467.58</u>	500,599.71
<u>Taxes Receivable</u>		
Current Year Levy - Property .....	298,925.78	
Current Year Levy - Polls .....	<u>4,750.96</u>	
Total Current Year .....	303,676.74	
Less: Reserve for Abatements .....	<u>8,622.02</u>	295,054.72
Prior Yrs. Levies - Property .....	2,229.45	
Prior Yrs. Levies - Polls .....	856.90	
Taxes Bought by City Unredeemed .....	<u>42,531.54</u>	
Total Prior Years & Unredeemed .....	45,617.89	
Less: Reserve for Non-Realization ..	<u>45,617.89</u>	-0- 295,054.72
<u>Accounts Receivable</u>		
Water & Sewer Rentals .....	73,205.75	
Departmental Receivables .....	21,689.24	
Cemetery Receivables .....	<u>3,550.33</u>	98,445.32
Less: Reserves for Non-Realization ..	<u>12,175.25</u>	86,270.07
Due from Equipment & Stores Fund		14,630.83
<u>Stores Accounts</u>		
Stationery & Supplies Inventory .....	5,192.44	
Postage Meter Inventory .....	273.59	
Recreation Dep't. Inventory .....	<u>269.94</u>	5,735.97
Less: Reserves for Non-Realization ..	<u>5,735.97</u>	-0-
<u>Tax-Deeded Properties</u> .....	1,433.99	
Less: Reserve for Non-Realization .....	<u>1,433.99</u>	-0-
<u>State Head Taxes Receivable</u>		
Current Year .....	17,257.80	
Prior Years .....	<u>2,503.85</u>	19,761.65
Total General Fund Assets .....		916,316.98

## TRUST FUND ASSETS

Cash - Concord National Bank .....	11,115.22	
Investments .....	<u>720,325.93</u>	731,441.15

## CAPITAL FUND ASSETS (Municipal & School)

* <u>Bond Requirements - Future Years:</u>		
Municipal .....	859,000.00	
School .....	<u>1,794,000.00</u>	2,653,000.00

## BOND FUND ASSETS

Cash - Concord National Bank .....	17,851.71	
Cash - In other Banks .....	4.43	
Investments .....	<u>31,745.92</u>	49,602.06
GRAND TOTAL - ASSETS		<u>4,350,360.19</u>

\* Does not Include Debt Payable from Water, Sewer, Parking Meter or Spec. Assess. Funds

31, 1957

GENERAL FUND LIABILITIES

Accounts Payable:

Unpresented Coupons .....	296.00	
Current Vouchers Payable .....	73,477.35	
Payroll Deductions .....	.35	73,773.70

Unexpended Appropriations:

Union School District .....	536,656.76	
Interest - Union School District Bonds ...	18,670.00	
Penacook School District .....	34,033.26	
Library Earmarked Income .....	134.17	
Reserved for Encumbrances .....	821.55	590,315.74

Due to Other Funds:

Water Fund .....	113,603.44	
Sanitary Sewer Fund .....	30,161.61	
Parking Meter Fund .....	48,137.90	191,902.95

Advance Deposits:

Taxes Collected in Advance .....	10.00	
Options, Plans, Etc. ....	2,142.78	2,152.78

Taxes Due to State:

Head Tax Levy of 1957 .....	22,498.80	
Timber Yield Tax - a/c Debt Retirement Fund	802.84	23,301.64

Total General Fund Liabilities ..... 881,446.81

Current Surplus ..... 34,870.17

Total General Fund Liabilities ..... 916,316.98

TRUST FUND LIABILITIES

Principal .....	705,804.95	
Accumulated Income .....	25,636.20	731,441.15

CAPITAL FUND LIABILITIES (Municipal & Schools)

\* Long-Term Debt:

Bonded Debt .....	2,617,000.00	
Long-Term Notes .....	36,000.00	2,653,000.00

BOND FUND LIABILITIES

Reserve for Construction or Equip. Authorized-General	31,816.11	
Reserve for Encumbrances .....	3,706.66	
Vouchers Payable .....	13,695.07	
Due to Other Funds .....	384.22	49,602.06

GRAND TOTAL - LIABILITIES ..... 4,350,360.19

**2-A**



# GENERAL FUND

## STATEMENT OF CURRENT SURPLUS

For the Year Ended December 31, 1957

Unappropriated Balance, December 31, 1956 .....	38,140.46
Applied to 1957 Budget .....	<u>37,110.00</u>
Balance Remaining as of January 1, 1957 .....	1,030.46
1957 Budget Surplus .....	
Unencumbered Balance of Appropriations .....	34,999.08
Excess of Actual over Estimated Revenues .....	<u>6,674.69</u>
	41,673.77
Plus: Excess Reserves Liquidated	
Reserve Against Tax-Deeded Property	807.41
	<u>43,511.64</u>
Less: Additional Reserves Set up	
To Increase Res. for Non-Realization of Stores A/C to 100% .....	996.46
To Increase Reserve Against Prior Yrs. Taxes to 100% .....	<u>7,645.01</u>
	8,641.47
Balance Available for Reduction of 1958 Tax Rate	34,870.17

## STATEMENT OF LONG TERM DEBT

December 31, 1957

	Date of Issue	Date of Maturity	Int. Rate	Paid in 1957		Balance Dec. 31, 1957
Municipal:				Principal	Interest	
Signal System ...	1948	1958	1.25	23,000.00	431.25	23,000.00
Equip. & Improve	1949	1958	1.50	25,000.00	562.50	25,000.00
Equip. & Improve	1953	1965	2.00	60,000.00	10,400.00	460,000.00
Airport Hangar ..	1956	1966	2.60	4,000.00	1,040.00	36,000.00
Pub.Improve. & Land Acquis. ...	1957	1968	2.90	-0-	4,567.50	315,000.00
				<u>112,000.00</u>	<u>17,001.25</u>	<u>859,000.00</u>
School:						
High School .....	1925	1965	4.25	14,000.00	5,355.00	112,000.00
Additions & Renov	1954	1964	1.20	30,000.00	2,700.00	195,000.00
Jr.High & Other .	1955	1975	2.10	80,000.00	31,920.00	1,440,000.00
Dame School Add. .	1957	1960	3.00	-0-	-0-	47,000.00
				<u>124,000.00</u>	<u>39,975.00</u>	<u>1,794,000.00</u>
Self-Liquidating:						
Water Const.&Land	1949	1969	1.75	10,000.00	2,187.50	120,000.00
Parking Areas ...	1953	1963	1.50	20,000.00	1,950.00	120,000.00
*San.Sewer Const..	1955	1965	2.10	10,000.00	1,890.00	80,000.00
#Water Const. ....	1955	1966	2.10	8,000.00	1,680.00	72,000.00
#Parking Areas ...	1957	1968	2.90	-0-	2,102.50	145,000.00
				<u>48,000.00</u>	<u>9,810.00</u>	<u>537,000.00</u>
Total				<u>284,000.00</u>	<u>66,786.25</u>	<u>3,190,000.00</u>

\*Approx. 6% payable from Special Assessments  
#Approx.50% payable from Special Assessments

### ANALYSIS OF DEBT MATURITIES

Due in	Municipal	School	Water	San.Sewers	Parking Areas
1958 .....	112,000.00	140,000.00	18,000.00	10,000.00	20,000.00
1959 .....	95,500.00	140,000.00	18,000.00	10,000.00	34,500.00
1960 .....	95,500.00	139,000.00	18,000.00	10,000.00	34,500.00
1961 .....	95,500.00	124,000.00	18,000.00	10,000.00	34,500.00
1962 .....	95,500.00	124,000.00	18,000.00	10,000.00	34,500.00
1963 .....	95,500.00	124,000.00	18,000.00	10,000.00	34,500.00
1964 .....	85,500.00	109,000.00	18,000.00	10,000.00	14,500.00
1965 .....	85,500.00	94,000.00	18,000.00	10,000.00	14,500.00
1966 .....	35,500.00	80,000.00	18,000.00	-0-	14,500.00
1967 .....	31,500.00	80,000.00	10,000.00	-0-	14,500.00
Beyond 1967 ..	31,500.00	640,000.00	20,000.00	-0-	14,500.00
Total	<u>859,000.00</u>	<u>1,794,000.00</u>	<u>192,000.00</u>	<u>80,000.00</u>	<u>265,000.00</u>

# GENERAL FUND

## STATEMENT OF REVENUES

For the Year Ended December 31, 1957

	Budget Estimate	Revenues Realized	Excess	Deficiency
<u>Local Taxes:</u>				
Property Tax	2,852,656.96	2,858,449.23	5,792.27	
Poll Taxes	22,000.00	21,672.00		328.00
National Bank Stock Tax	6,000.00	6,266.67	266.67	
Added Taxes, Prior Yrs.-Prop.	-0-	1,107.76	1,107.76	
" " " " -Poll	200.00	206.30	6.30	
Interest, Penalties & Costs	8,000.00	9,231.73	1,231.73	
Auto Permits	135,000.00	140,461.78	5,461.78	
Rent & Profit Tax-Deeded Prop.	-0-	-0-	-0-	
Timber Severance Tax	1,000.00	3,688.39	2,688.39	
	<u>3,024,856.96</u>	<u>3,041,083.86</u>	<u>16,226.90</u>	
<u>State Tax Contributions</u>				
Railroad Tax	12,000.00	-0-		12,000.00
Savings Bank Tax	13,000.00	11,558.57		1,441.43
Interest & Dividend Tax	82,000.00	85,227.37	3,227.37	
Loss of Taxes-State Forest	15.00	14.17		.83
	<u>107,015.00</u>	<u>96,800.11</u>		<u>10,214.89</u>
<u>Licenses &amp; Permits</u>				
Bicycle Registrations	500.00	521.00	21.00	
Taxi Licenses	400.00	287.00		113.00
Health Licenses	400.00	372.00		28.00
Amusement Licenses	2,500.00	2,545.90	45.90	
Police & Protective Licenses	100.00	132.00	32.00	
Prof. & Occupational Licenses	130.00	135.00	5.00	
	<u>4,030.00</u>	<u>3,992.90</u>		<u>37.10</u>
<u>Registration Fees &amp; Permits</u>				
Marriage Licenses	900.00	960.50	60.50	
Recording Fees-Legal Documents	3,200.00	2,907.75		292.25
Filing Fees	70.00	390.00	320.00	
Sundry Fees-City Clerk	600.00	578.60		21.40
Dog Licenses	4,000.00	4,787.54	787.54	
	<u>8,770.00</u>	<u>9,624.39</u>	<u>854.39</u>	
<u>Departmental Service Charges</u>				
Rent of Buildings	1,300.00	1,842.00	542.00	
Comfort Station Concession	350.00	381.53	31.53	
Golf Fees	7,000.00	6,409.00		591.00
Mem. Field Royalties & Concess.	300.00	124.10		175.90
Misc. Dept. Service Charges	1,000.00	2,155.44	1,155.44	
Police Dept. Ambulance Charges	1,400.00	1,343.00		57.00
Airport-Rent	12,000.00	8,610.43		3,389.57
Airport-Concessions	100.00	177.11	77.11	
Fines & Forfeits	18,000.00	15,578.48		2,421.52
Comm. on Head Tax Collections	7,000.00	6,108.22		891.78
Weights & Measures, Fees	500.00	467.95		32.05
	<u>48,950.00</u>	<u>43,197.26</u>		<u>5,752.74</u>
<u>Unclassified</u>				
Interest Income	-0-	4,932.27	4,932.27	
Sale of Property	1,000.00	810.00		190.00
All Other	200.00	1,055.86	855.86	
	<u>1,200.00</u>	<u>6,798.13</u>	<u>5,598.13</u>	
<u>TOTAL REVENUES</u>	<u>3,194,821.96</u>	<u>3,201,496.65</u>	<u>6,674.69</u>	

# GENERAL FUND

## STATEMENT OF APPROPRIATIONS AND EXPENDITURES

For the Year Ended December 31, 1957

	Current Yr. Appropriation	Other Credits	Transfers	Total Available	Net Expenditures	Unexpended Balance
<b>General Government:</b>						
City Manager .....	\$ 20,275.00	.....	\$ 275.00	\$ 20,550.00	\$ 20,538.66	\$ 11.34
City Clerk .....	10,790.00	.....	125.00	10,915.00	10,881.04	33.96
City Auditor .....	15,750.00	.....	275.00	16,025.00	16,010.12	14.88
City Treasurer .....	10,740.00	.....	- 25.00	10,715.00	10,515.62	199.38
City Collector .....	14,016.00	.....	- 280.00	13,736.00	13,446.01	289.99
Assessors .....	22,060.00	.....	- 0-	22,060.00	21,242.14	817.86
City Council .....	3,400.00	.....	80.00	3,480.00	3,478.94	1.06
City Solicitor .....	3,586.00	.....	- 0-	3,586.00	3,581.38	4.62
Elections .....	4,704.00	.....	900.00	5,604.00	5,449.67	154.33
Municipal Court .....	6,000.00	.....	20.00	6,020.00	6,016.70	3.30
Planning Board .....	11,870.00	.....	- 1,000.00	10,870.00	9,370.25	1,499.75
Operation of City Hall .....	14,205.00	.....	947.00	15,152.00	15,082.73	69.27
Independent Audit .....	900.00	.....	- 0-	900.00	856.26	43.74
Zoning Board of Adjustment .....	297.00	.....	10.00	307.00	304.03	2.97
Reports & Printing .....	5,305.00	.....	- 495.00	4,810.00	4,211.37	598.63
Repairs to City Buildings .....	1,800.00	.....	- 632.00	1,168.00	1,164.10	3.90
Personnel & Purchasing .....	3,245.00	.....	- 1,697.00	1,548.00	1,533.47	14.53
	<u>148,943.00</u>		<u>- 1,497.00</u>	<u>147,446.00</u>	<u>143,882.49</u>	<u>3,763.51</u>
<b>Protection of Persons &amp; Property:</b>						
Police Department .....	189,096.00	.....	2,400.00	191,496.00	190,879.65	616.35
Fire Department .....	234,390.00	.....	- 0-	234,390.00	229,885.85	4,504.15*
Probation Officer .....	1,752.00	.....	- 0-	1,752.00	561.67	1,190.33
Bliester Rust Control .....	400.00	.....	- 0-	400.00	395.80	4.20
Civil Defense .....	428.00	.....	- 0-	428.00	99.50	328.50*
Engineering Inspection .....	10,860.00	.....	- 2,000.00	8,860.00	8,582.56	277.44
	<u>436,926.00</u>		<u>400.00</u>	<u>437,326.00</u>	<u>430,405.03</u>	<u>6,920.97</u>

Health:

Health Department .....	4,495.00	.....	180.00	4,675.00	4,627.57	47.43
Sanitary Inspection .....	5,344.00	.....	65.00	5,409.00	5,356.70	52.30
Concord District Nursing .....	4,500.00	.....	-0-	4,500.00	4,500.00	-0-
Penacook District Nursing .....	200.00	.....	-0-	200.00	200.00	-0-
Concord Hospital .....	25,000.00	.....	-0-	25,000.00	25,000.00	-0-
	<u>39,539.00</u>		<u>245.00</u>	<u>39,784.00</u>	<u>39,684.27</u>	<u>99.73</u>

Sanitation & Waste Removal:

Comfort Station .....	5,560.00	.....	250.00	5,810.00	5,666.00	144.00
Refuse Collection & Disposal .....	94,960.00	.....	6,500.00	101,460.00	101,413.00	47.00
Table Garbage Removal .....	8,000.00	.....	-0-	8,000.00	8,000.00	-0-
Street Cleaning .....	52,800.00	.....	3,100.00	55,900.00	55,827.84	72.16
	<u>161,320.00</u>		<u>9,850.00</u>	<u>171,170.00</u>	<u>170,906.84</u>	<u>263.16</u>

Public Service Enterprises:

Cemetery Administration .....	9,670.00	.....	-0-	9,670.00	9,202.38	467.62
Cemetery Maintenance .....	22,500.00	(a) 31,800.00	1,200.00	55,500.00	55,384.03	115.97
Airport .....	11,495.00	.....	2,000.00	13,495.00	11,747.88	1,747.12
	<u>43,665.00</u>	<u>31,800.00</u>	<u>3,200.00</u>	<u>78,665.00</u>	<u>76,334.29</u>	<u>2,330.71</u>

Highways & Sidewalks:

Highway Maintenance .....	150,200.00	.....	- 21,100.00	129,100.00	129,079.35	20.65
Snow Removal & Sanding .....	115,000.00	.....	- 38,524.00	76,476.00	75,151.15	1,324.85
Sidewalk Maintenance .....	5,000.00	.....	3,900.00	8,900.00	8,856.92	43.08
Storm Sewers .....	4,000.00	.....	1,300.00	5,300.00	5,299.84	.16
Street Lighting .....	58,000.00	.....	150.00	58,150.00	58,134.54	15.46
Engineering .....	29,325.00	.....	- 470.00	28,855.00	27,658.19	1,196.81
	<u>361,525.00</u>		<u>- 54,744.00</u>	<u>306,781.00</u>	<u>304,179.99</u>	<u>2,601.01</u>

Public Library:

58,900.00 (a) 24,000.00	82,900.00	79,438.33	3,461.67
-0- (a) 200.00	200.00	65.83	134.17
-0- (b) 87.15	87.15	87.15	-0-
<u>58,900.00</u>	<u>24,287.15</u>	<u>79,591.31</u>	<u>3,595.84</u>

## STATEMENT OF APPROPRIATIONS AND EXPENDITURES—continued

## Charities:

Administration - Concord .....	8,475.00	90.00	8,565.00	8,565.31
Administration - Penacook .....	1,665.00	-0-	1,665.00	32.72
General Relief .....	7,800.00	1,800.00	9,600.00	8,187.34
Boarding Home Care - Adults .....	3,500.00	- 1,900.00	1,600.00	1,412.66
Boarding Home Care - Children .....	3,500.00	300.00	3,800.00	3,228.68
Hospital & Medical Care .....	3,100.00	200.00	3,300.00	2,916.28
Old Age Assistance .....	52,000.00	- 4,400.00	47,600.00	383.72
Aid to Dependent Soldiers .....	14,000.00	- 7,490.00	6,510.00	46,577.38
Aid to Permanently & Totally Disabled .....	3,500.00	1,400.00	4,900.00	5,986.60
Family Service Bureau .....	350.00	-0-	350.00	523.40
	<u>97,890.00</u>	<u>-10,000.00</u>	<u>87,890.00</u>	<u>839.98</u>
				<u>350.00</u>
				<u>82,609.89</u>
				<u>5,280.11</u>

## Recreation:

Administration .....	10,426.00	110.00	10,536.00	10,480.41
Playground Activities .....	12,369.00	- 100.00	12,269.00	12,060.17
Indoor Centers Activities .....	6,094.00	- 800.00	5,294.00	4,622.22
Special Activities .....	7,479.00 (a)	- 800.00	7,989.33	7,236.18
Golf Course Activities .....	2,651.00	-0-	2,651.00	2,626.93
Park Maintenance .....	19,168.00	- 740.00	18,428.00	24.07
Playground Maintenance .....	3,392.00	- 360.00	3,032.00	18,084.65
Golf Course Maintenance .....	6,643.00	110.00	6,753.00	3,747.58
Other Facilities Maintenance .....	6,561.00	510.00	7,071.00	6,744.01
General Maintenance .....	6,805.00	1,350.00	8,155.00	7,067.80
	<u>81,608.00</u>	<u>-0-</u>	<u>82,914.33</u>	<u>8,149.73</u>
				<u>80,819.68</u>
				<u>2,094.65</u>

## Unclassified:

Patriotic Celebrations .....	930.00	-0-	930.00	880.00
Employees Retirement Contribution .....	28,000.00	- 1,120.00	26,880.00	26,147.93
New England Council .....	60.00	-0-	60.00	60.00
Interest - Temporary Loans .....	9,000.00	1,120.00	10,120.00	10,110.13
Care of Clock - Penacook .....	120.00	-0-	120.00	120.00
Christmas Decorations .....	1,000.00	-0-	1,000.00	-0-
Special Assessment - Airport Road .....	250.00	2.00	252.00	251.78
	<u>39,360.00</u>	<u>2.00</u>	<u>39,362.00</u>	<u>38,569.84</u>
				<u>792.16</u>

## Debt Service:

Payment on Bonds .....	91,200.00 (a)	-0-	112,000.00	112,000.00
Interest on Bonds .....	12,434.00	4,568.00	17,002.00	17,001.25
	<u>103,634.00</u>	<u>20,800.00</u>	<u>129,002.00</u>	<u>129,001.25</u>
				<u>-0-</u>
				<u>175</u>



# Capital Budget:

T.R.A. Apportionment "A" .....	3,400.00	.....	700.00	2,700.00	2,692.06	7.94
Storm Sewer Construction .....	6,000.00	(a) 1,542.75	13,000.00	20,542.75	20,378.23	164.52
Other Highway Construction .....	10,000.00	(a) 6,618.76	35,626.00	52,244.76	52,225.25	19.51
Police Dept. - Renovation .....	1,500.00	.....	-0-	1,500.00	1,134.92	365.08
Sidewalk Construction .....	2,000.00	(a) 704.35	200.00	2,904.35	2,836.42	67.93
Cemetery Construction .....	-0-	(a) 1,192.94	-0-	1,192.94	1,192.94	-0-
City Hall & Auditorium Repairs .....	27,500.00	(a) 900.00	-16,000.00	12,400.00	12,097.32	302.68
Signal System .....	1,200.00	.....	-0-	1,200.00	-0-	1,200.00
Public Works Building Modifications .....	2,550.00	.....	1,650.00	4,200.00	4,192.19	7.81
Recreation & Parks Construction .....	21,500.00	.....	10,000.00	31,500.00	30,556.18	943.82 *
Playground Land Purchase - Heights .....	-0-	(b) 2,193.71	-0-	2,193.71	1,846.39	347.32
Airport Lighting System & Improvements ..	6,000.00	(a) 29,963.91	8,700.00	56,966.88	53,287.66	3,699.22
		(b) 12,322.97				
Engr. & P.W.Admin. - Equipment .....	1,400.00	.....	470.00	1,870.00	1,868.30	1.70
Public Works Yard - Equipment .....	1,200.00	.....	-0-	1,200.00	1,200.00	-0-
City Clerk Equipment .....	500.00	.....	-0-	500.00	-0-	500.00
Assessing Department Equipment .....	340.00	.....	-0-	340.00	337.50	2.50
Fire Department Equipment .....	20,500.00	.....	- 5,000.00	15,500.00	15,003.91	496.09
Recreation Department Equipment .....	500.00	(a) 400.00	-0-	900.00	817.88	82.12
Finance Dept. Equipment .....	560.00	.....	30.00	590.00	586.04	3.96
Manager's Department Equipment .....	375.00	.....	-0-	375.00	375.00	-0-
	<u>107,025.00</u>	<u>55,839.39</u>	<u>47,976.00</u>	<u>210,840.39</u>	<u>202,628.19</u>	<u>8,212.20</u>
Total Municipal	1,680,335.00	134,032.87	-0-	1,814,367.87	1,778,413.07	35,954.80
Payments to Other Governmental Units:						
County Tax .....	151,249.44	.....	-0-	151,249.44	151,249.44	-0-
Union School District - Operating .....	1,146,656.76	(b) 480,812.90	-0-	1,627,469.68	1,090,812.92	536,656.76
Union School District - Bonds & Notes .....	124,000.00	.....	-0-	124,000.00	124,000.00	-0-
Union School District - Interest on Bonds & Notes	20,657.50	(a) 24,350.14	-0-	-0-	-0-	-0-
		(b) 13,637.36	-0-	58,645.00	39,975.00	18,670.00
Penacook School District .....	109,033.26	(b) 40,130.80	-0-	149,164.06	115,130.80	34,033.26
	<u>1,551,596.96</u>	<u>558,931.22</u>	<u>-0-</u>	<u>2,110,628.18</u>	<u>1,521,168.16</u>	<u>589,360.02</u>
Grand Total	<u>3,231,931.96</u>	<u>692,964.09</u>	<u>-0-</u>	<u>3,924,896.05</u>	<u>3,299,581.23</u>	<u>625,314.82</u>
Carried to 1958:						
øBalance of earmarked Income					134.17	
*Reserved for Encumbrances					821.55	
#Balance of School Appropriation					589,360.02	
Total Carried to 1958						
Unencumbered Balances to Surplus						
						590,315.74
						34,999.08
						<u>625,314.82</u>

(a) Expendable Income 143,779.18  
(b) Brought forward from 549,184.91  
1956 692,964.09

## GENERAL FUND

Warrant For		Net Assessable Valuation		Amount to be Raised		Rate per \$1,000																																																																																	
	City	Penacook	Total	City	Penacook																																																																																		
Municipal Purposes .....	47,309,423	3,519,599	50,829,022	1,328,525.81	26.13																																																																																		
Union School District .....	47,321,023		47,321,023	1,291,314.26	27.29																																																																																		
Penacook School District .....		3,523,499	3,523,499	109,033.26		30.95																																																																																	
County Purposes .....	47,325,173	3,519,599	50,844,772	151,249.44	2.98																																																																																		
				2,880,122.77	56.40		60.00																																																																																
<p>Computation of Property Tax Requirement for Municipal Purposes</p> <table border="0"> <tr> <td>Budget:</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> </tr> <tr> <td>Operating .....</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>1,444,676.00</td> <td></td> </tr> <tr> <td>Concord Hospital .....</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>25,000.00</td> <td></td> </tr> <tr> <td>Debt Service .....</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>103,634.00</td> <td></td> </tr> <tr> <td>Capital Outlay .....</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>107,025.00</td> <td></td> </tr> <tr> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td><u>1,680,335.00</u></td> <td>1,680,335.00</td> </tr> </table>								Budget:								Operating .....						1,444,676.00		Concord Hospital .....						25,000.00		Debt Service .....						103,634.00		Capital Outlay .....						107,025.00								<u>1,680,335.00</u>	1,680,335.00																																
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Capital Outlay .....						107,025.00																																																																																	
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<p>Deductions:</p> <table border="0"> <tr> <td>Surplus from Prior Years ....</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>37,110.00</td> <td></td> </tr> <tr> <td>Misc. Revenues (Est.) .....</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>314,165.00</td> <td></td> </tr> <tr> <td>Poll Tax Warrant .....</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>23,458.00</td> <td></td> </tr> <tr> <td>Bank Stock Warrant .....</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>6,249.67</td> <td></td> </tr> <tr> <td>Net Budget Requirement .....</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td><u>380,982.67</u></td> <td></td> </tr> <tr> <td>Add Reserve for Abatements .....</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>1,299,332.33</td> <td></td> </tr> <tr> <td>To be Raised on Real &amp; Personal Property .....</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td><u>29,173.48</u></td> <td></td> </tr> <tr> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td><u>1,328,525.81</u></td> <td></td> </tr> </table>								Surplus from Prior Years ....						37,110.00		Misc. Revenues (Est.) .....						314,165.00		Poll Tax Warrant .....						23,458.00		Bank Stock Warrant .....						6,249.67		Net Budget Requirement .....						<u>380,982.67</u>		Add Reserve for Abatements .....						1,299,332.33		To be Raised on Real & Personal Property .....						<u>29,173.48</u>								<u>1,328,525.81</u>																	
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TRUST FUNDS

	Union School Dist. Reserve Fund	City Cemetery	City Library	Other City & School	Non-City	Total
Balance January 1, 1957	.....	465,315.84	129,739.24	2,961.73	20,866.45	618,883.26
New Trusts Received	75,000.00	10,965.04	.....	.....	.....	85,965.04
One-Third Sale of Cemetery Lots	.....	2,006.65	.....	.....	.....	2,006.65
Loss on Sale of Securities	.....	.....	(-1,050.00)	.....	.....	(-1,050.00)
Balance of Principal December 31, 1957	<u>75,000.00</u>	<u>478,287.53</u>	<u>128,689.24</u>	<u>2,961.73</u>	<u>20,866.45</u>	<u>705,804.95</u>
Income Account						
Balance January 1, 1957	.....	12,117.21	7,349.26	566.01	1,011.98	21,044.46
Interest & Dividends 1957	209.38	18,399.12	4,915.79	123.18	714.90	24,362.37
Two-Thirds Sale of Cemetery Lots	.....	4,013.31	.....	.....	.....	4,013.31
Income from Trusts where Principal Held by Others	.....	.....	17,326.37	.....	.....	17,326.37
Total Available	<u>209.38</u>	<u>34,529.64</u>	<u>29,591.42</u>	<u>689.19</u>	<u>1,726.88</u>	<u>66,746.51</u>
Transfers to General Fund	.....	19,655.35	20,532.63	.....	.....	40,187.98
Transfer to Schools	.....	.....	.....	35.51	.....	35.51
Direct Grants & Expenses Paid to Outside Parties	.....	.....	.....	.....	886.82	886.82
Total Disbursements	<u>.....</u>	<u>19,655.35</u>	<u>20,532.63</u>	<u>35.51</u>	<u>886.82</u>	<u>41,110.31</u>
Balance of Accumulated Income on Hand December 31, 1957	<u>209.38</u>	<u>14,874.29</u>	<u>9,058.79</u>	<u>653.68</u>	<u>840.06</u>	<u>25,636.20</u>
Combined Balances of Principal and Income Dec.31, 1957	<u>75,209.38</u>	<u>493,161.82</u>	<u>137,748.03</u>	<u>3,615.41</u>	<u>21,706.51</u>	<u>731,441.15</u>

SCHEDULE OF INVESTMENTS - ALL FUNDS

	General Fund	Trust Funds	Sanitary Sewer Fund	*Water Funds	Bond Fund General	Special Assess. Fund
Savings Banks:	.....	<u>176,583.98</u>	<u>11,038.12</u>	<u>5,323.81</u>	.....	.....
Concord Savings Bank	.....	100,716.03	5,861.26	3,899.92	.....	.....
Merrimack County Savings Bank	.....	91,461.36	5,954.26	10,950.15	.....	.....
New Hampshire Savings Bank	.....	.....	.....	.....	.....	.....
U. S. Government Securities:	.....	.....	.....	.....	.....	.....
U. S. Treasury - Series "G" Bonds	.....	99,800.00	.....	.....	.....	.....
U. S. Treasury - 90-Day Bills	191,467.58	.....	.....	.....	31,745.92	143,848.70
Stocks:	.....	.....	.....	.....	.....	.....
Mutual Investment Funds	.....	103,244.15	.....	.....	.....	.....
Public Utilities	.....	134,373.59	.....	.....	.....	.....
Banks & Insurance	.....	14,146.82	.....	.....	.....	.....
	<u>191,467.58</u>	<u>720,325.93</u>	<u>22,853.64</u>	<u>20,173.88</u>	<u>31,745.92</u>	<u>143,848.70</u>

\*Includes Bond Fund - Water

# GENERAL FUND

## TAX ACCOUNTS

Year Ended December 31, 1957

### STATEMENT OF TAXES RECEIVABLE

	1957 <u>Levy</u>	Prior <u>Years</u>	State Head <u>Taxes</u>
Balance January 1, 1957 .....		273,574.47	19,301.65
<u>Taxes Committed to Collector in 1957</u> <u>(Incl. Supplemental):</u>			
Real Estate & Personal Property .....	2,885,622.71	1 080.07	
National Bank Stock Tax .....	6,266.67		
Timber Severance Tax .....	4,426.07	27.69	
Poll Taxes .....	23,672.00	206.30	
Head Taxes .....			76,420.00
Total Charges to Collector .....	2,919,987.45	274,888.53	95,721.65
<u>Accounted for as follows:</u>			
Collections to Treasurer (Net of Refunds) .....	2,595,759.25	267,942.82	67,937.30
Authorized Abatements .....	20,551.46	3 859.36	8,022.70
Balance Uncollected December 31, 1957 ..	303,676.74	3,086.35	19,761.65
Total Credits & Balance	<u>2,919,987.45</u>	<u>274,888.53</u>	<u>95,721.65</u>
*Taken as Current Revenue .....	2,890,076.29		
Reserved for Abatements & Adjustments ...	29,173.48		
Reserved for Forest Conservation Aid ....	737.68		
	<u>2,919,987.45</u>		

### #Age Analysis of Uncollected Taxes of Prior Years

	Property <u>Taxes</u>	Poll <u>Taxes</u>	Total
1951 .....		18.20	18.20
1952 .....	90.25	76.00	166.25
1953 .....		130.00	130.00
1954 .....	91.10	107.50	198.60
1955 .....	1,111.33	434.00	1,545.33
1956 .....	2,229.45	856.90	3,086.35

### STATEMENT OF TAX SALE ACCOUNTS

<u>Balance Unredeemed January 1, 1957:</u>			
Levy of 1954 .....	6,584.73		
Levy of 1955 .....	18,235.29		24,820.02
<u>Levy of 1956 (Tax Sale of 1957)</u>			<u>51,811.55</u>
			<u>76,631.57</u>
<u>Accounted for as follows:</u>			
Collections to Treasurer .....	33,473.14		
Authorized Abatements .....	609.49		
Deeded to City .....	17.40		
Total Credits .....			34,100.03
Balance Unredeemed December 31, 1957			<u>42,531.54</u>
			<u>76,131.57</u>

# SANITARY SEWER FUND

## ASSETS

### Fixed Assets:

Land and Rights of Way .....	25,199.97	
Sewer Mains .....	1,139,457.92	
Manholes .....	110,162.17	
Customer Connections .....	172,706.38	
Sundry Equipment .....	1,745.11	
	<u>1,449,271.55</u>	
Less: Reserve for Depreciation .....	<u>678,986.13</u>	770,285.42

Prepaid Engineering Expenses .....		9,122.40
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### Current Assets:

Due from General Fund .....	30,161.61	
Investments (See Schedule Page 47) .....	22,853.64	
Loan to Special Assessment Fund .....	<u>18,129.78</u>	71,145.03
Total Assets		<u>850,552.85</u>

## LIABILITIES AND FUNDS

### Long Term Liabilities:

Bonded Debt .....	32,000.00	
Share in Special Assessment .....	<u>43,315.99</u>	75,315.99

### Fund Balance & Surplus:

Municipal Investment .....	481,337.71	
Contributions in Aid of Construction ....	209,851.72	
Surplus - Balance January 1, 1957	53,321.04	
Net Profit for Year 1957	<u>30,726.39</u>	84,047.43
Total Fund Balance & Surplus		<u>775,236.86</u>

Total Liabilities, Surplus & Funds		<u>850,552.85</u>
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## STATEMENT OF OPERATIONS

Fiscal Year Ended December 31, 1957

### OPERATING REVENUES

#### Sewer Rents:

General .....	50,627.03	
Industrial .....	<u>15,242.24</u>	65,869.27

### OPERATING EXPENSES

#### General Operation:

Main & Manhole Oper. Labor & Expense ....	8,290.39	
House Connection Oper. Labor & Expense ..	2,849.84	
Maintenance of Sewer Mains .....	1,597.55	
Maintenance of Manholes .....	817.25	
Miscellaneous General Expense .....	<u>83.20</u>	13,638.23

#### Customers' Expense:

Meter Reading & Billing .....	1,890.80	
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#### Administration:

Employees' Retirement Fund .....	834.96	
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#### Depreciation:

Total Operating Expenses .....	<u>17,694.50</u>	34,058.49
Operating Income .....		31,810.78

#### Non-Operating Income:

Interest on Investments .....		694.95
		<u>32,505.73</u>

#### Non-Operating Expense:

Interest Expense .....		1,779.34
Net Profit for the Year .....		<u>30,726.39</u>

**12-A**



# WATER FUND

## BALANCE SHEET

December 31, 1957

### ASSETS

#### Fixed Assets, Net of Accrued Depreciation:

Water and Flowage Rights .....	167,663.11	
Land .....	205,595.63	
Structures .....	276,925.98	
Pumping & Purification Equipment .....	46,609.39	
Distrib.Mains, Services, Hydrants & Meters .	981,892.61	
Other Equipment & Garage Equipment .....	40,330.09	
Unfinished Construction .....	896.71	
Total Fixed Assets .....		1,719,913.52

#### Bond Fund Assets:

Cash - First National Bank .....	158.75	
Investments .....	5,900.00	
Materials & Supplies Inventory .....	3,513.05	
Total Bond Fund Assets .....		9,571.80

#### Current Assets:

Due from General Fund .....	113,603.44	
Investments (See Schedule Page 47) .....	14,273.88	
Loaned to Special Assessment Projects .....	12,861.03	
Materials & Supplies Inventory .....	62,636.71	
Contracts Receivable .....	228.70	
Total Current Assets .....		203,603.76
Total Assets .....		<u>1,933,089.08</u>

### LIABILITIES AND FUNDS

#### Current Liabilities:

Voucher Payable Bond Fund .....	6.63	6.63
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#### Long Term Liabilities:

Bonded Debt .....	120,000.00	
Share in Special Assessments .....	33,209.67	153,209.67
Total Liabilities .....		153,216.30

#### Fund Balance and Surplus:

Municipal Investment .....	963,194.74	
Contributions in Aid of Construction .....	165,458.14	
Surplus - Balance January 1, 1957 .....	592,793.94	
Less Uncollectable Accounts Written Off ....	23.66	
	<u>592,770.28</u>	
Net Profit for the Year 1957 .....	58,449.62	<u>651,219.90</u>
Total Fund Balance and Surplus .....		1,779,872.78
Total Liabilities, Surplus & Funds .....		<u>1,933,089.08</u>

## BOND FUND—WATER

### DISPOSITION OF PROCEEDS

Balance - January 1, 1957 .....		12,268.93
Expenditures:		
Land .....	625.00	
24" Main .....	<u>5,591.41</u>	<u>6,216.41</u>
Balance - December 31, 1957		<u>6,052.52</u>

# WATER FUND

## STATEMENT OF OPERATIONS

Fiscal Year Ended December 31, 1957

### OPERATING REVENUES

Commercial Sales - Flat Rate .....	3,355.39	
Commercial Sales - Metered .....	180,370.90	
Industrial Sales - Metered .....	41,043.77	
Sales to Other Water Utilities .....	-0-	
Miscellaneous Water Revenues .....	288.80	
Total Operating Revenues .....		225,058.86

### OPERATING EXPENSES

#### Water Supply:

Source of Supply Labor .....	3,188.52	
Pumping Station Labor .....	18,291.47	
Purification Labor .....	1,822.88	
Miscellaneous Labor .....	1,896.62	
Gravity System Supplies & Expenses .....	121.80	
Pumping Station Supplies & Expenses .....	2,276.14	
Purification System Supplies & Expenses ...	4,826.48	
Fuel for Power .....	96.65	
Power Purchased .....	13,158.47	
Repairs to Pumping Station Str. & Equip. ..	4,572.00	
Repairs to Purification System Str. & Equip.	380.04	50,631.07

#### Distribution:

Distribution Wages .....	21,892.96	
Meter Department Labor .....	3,320.40	
Meter Department Supplies & Expenses .....	39.38	
Other Distribution Supplies & Expenses ...	1,149.04	
Repairs to Distribution Structures .....	294.78	
Repairs to Mains .....	2,813.85	
Repairs to Services .....	3,155.87	
Repairs to Hydrants .....	1,778.83	
Repairs to Meters .....	3,762.24	38,207.35

#### Administration:

Commercial Office Salaries .....	1,973.92	
Meter Reading Salaries .....	6,238.54	
Commercial Supplies & Expenses .....	543.40	
Salaries of General Officers .....	6,300.00	
Salaries of General Office Clerks .....	3,450.00	
General Office Expenses .....	435.33	
Repairs to Gen. Office Structures & Equip.	130.10	
Other General Expenses .....	391.96	
Insurance .....	4,630.12	
Stationery & Printing .....	129.55	
Longevity, Annual & Sick Leaves .....	9,401.88	
Retirement Fund Payments .....	5,349.41	
Stores Department & Shop Expense .....	709.24	
Garage Expense .....	2,805.05	42,488.50

#### Fixed Charges:

Depreciation .....	40,490.75	
Taxes .....	31.08	
Interest .....	3,594.53	44,116.36

Total Operating Expenses .....	175,443.28
Operating Income .....	49,615.58

#### Non-Operating Income:

Gain on Sale of Depreciated Assets .....	7,293.57	
Interest on Investments .....	790.15	
Other Interest Income .....	4.88	
Miscellaneous .....	745.44	
Total Non-Operating Income .....		8,834.04

Net Profit for the Year .....	58,449.62
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# PARKING METER FUND

## BALANCE SHEET

<u>Assets:</u>		
Due from General Fund .....	48,137.90	
Bond Requirements .....	<u>120 000.00</u>	
		<u>168,137.90</u>
<u>Liabilities:</u>		
Bonded Debt .....	120,000.00	
Unappropriated Surplus .....	<u>48,137.90</u>	
		<u>168,137.90</u>

## STATEMENT OF REVENUES AND EXPENDITURES

For the Year Ended December 31, 1957

<u>Cash Balance - January 1, 1957</u> .....		39,219.31	
<u>Revenues:</u>			
Meter Collections - Street Parking .....	45,466.65		
Meter Collections - Off Street Areas ...	<u>11,326.93</u>	<u>56,793.58</u>	
Total Available .....			96,012.89
<u>Current Expenditures:</u>			
<u>Salaries:</u>			
Meter Repairs .....	2,381.50		
Collections .....	880.00		
Enforcement .....	15,126.59		
Accounting .....	287.71		
Marking Pavements .....	<u>209.16</u>	18,884.96	
<u>Supplies:</u>			
Meter Repairs Parts .....	222.90		
Other Meter Supplies .....	309.35		
Enforcement .....	351.08		
Marking Streets .....	<u>566.70</u>	1,450.03	
Retirement Contributions .....		1,039.87	
Taxes, Insurance, Etc. ....		1,096.84	
Lighting .....		1,607.76	
Parking Area Maintenance .....		<u>1,845.53</u>	
Total Current Expenditures .....		25,924.99	
<u>Debt Service:</u>			
Payment on Bonds .....	20,000.00		
Interest on Bonds .....	<u>1,950.00</u>	<u>21,950.00</u>	
* Total Expenditures .....			<u>47,874.99</u>
<u>Cash Balance December 31, 1957</u> .....			<u>48,137.90</u>
15-A * Street Parking .....			
Off Street Areas .....	17,883.99		
	<u>29,991.00</u>		
	47,874.99		

# SPECIAL ASSESSMENT FUND

## Assets

Investments		143,848.70	
Cash in Commercial Banks		21,697.24	
Improvements Authorized-Not Completed ...		155,268.00	
Assessments Receivable - Current .....		43.40	
Assessments Receivable - Deferred .....		54,946.88	
Due from Other Funds:			
Water Fund Share of Construction Costs	33,209.67		
San.Sewer Fund Share of Constr. Costs	<u>43,315.99</u>	<u>76,525.66</u>	<u>452,329.68</u>

## Liabilities & Surplus

Vouchers Payable .....		7.60	
Reserve for Authorized Improvements ....		154,500.06	
Long Term Debt:			
Bonds Payable .....	265,000.00		
Loan Payable to Water Fund .....	12,861.03		
Loan Payable to Sanitary Sewer Fund ...	<u>18,129.78</u>	<u>295,990.81</u>	
Reserve for Payment of Interest .....		<u>1,831.41</u>	
			<u>452,329.88</u>

## STATEMENT OF RECEIPTS AND EXPENDITURES

For the Year Ended December 31, 1957

Unexpended Balance January 1, 1957 .....				9,452.37
Receipts:				
From General Fund .....		2,382.96		
Proceeds of Bond Issue .....		145,000.00		
Current Assessments (Incl. Interest)...		7,776.80		
Deferred Assessments Paid in Advance ..		769.62		
Sanitary Sewer Fund Share of Cost (Incl. Interest) .....		22,184.76		
Water Fund Share of Cost (Incl. Int.) ..		5,014.36		
Interest on Investments		<u>3,005.77</u>		
			<u>186,134.27</u>	
				<u>195,586.54</u>
Expenditures:				
Water Main Extensions				
Manor Road .....	1,487.51			
Branch Turnpike Road .....	<u>7.60</u>		<u>1,495.11</u>	
Downtown Parking Area .....			760.34	
Sanitary Sewer Extension				
Heights Road .....		8,876.35		
Bonds Paid .....		14,000.00		
Interest on Bonds .....		<u>4,916.50</u>		
				<u>30,048.30</u>
Unexpended Balance:				
Cash in Mechanics Nat. Bank .....	21,697.24			
Investments .....	<u>143,848.70</u>	<u>165,545.94</u>		
Less Vouchers		<u>7.60</u>		
			<u>165,538.34</u>	

# EQUIPMENT & STORES FUND

## Assets

Equipment .....	394,161.90	
Materials Inventory .....	<u>49,611.31</u>	
Total Assets .....		<u>443,773.21</u>

## Liabilities & Funds

Municipal Investments .....	423,586.14	
Due to General Fund .....	14,630.83	
Capital Reserve Fund .....	26,472.92	
Deficit .....	<u>20,916.68</u>	
Total Liabilities & Funds		<u>443,773.21</u>

## OPERATING STATEMENT

For the Year Ended December 31, 1957

Equipment Earnings.....		154,184.14
Operating Expenditures:		
Direct Labor .....	27,421.45	
Indirect Labor .....	15,602.82	
Leaves & Longevity .....	4,061.84	
Building Repair .....	3,565.39	
Gas, Oil & Repair Parts .....	56,355.74	
Grease & Lubricants .....	893.91	
Supplies .....	1,076.17	
Hand Tools .....	570.37	
Fuel & Utilities .....	5,253.33	
Insurance .....	4,055.04	
Retirement Contributions .....	2,467.41	
Shop Equipment .....	<u>1,786.38</u>	
		123,109.85
Depreciation on Equipment .....	<u>45,781.28</u>	
Net Loss for Period .....		<u>168,891.13</u>
		<u>14,706.99</u>

## DETAIL OF EQUIPMENT PURCHASES

1 Traxcavator .....	12,000.00
1 Sprayer .....	3,585.00
1 Pick-up Truck .....	2,300.00
4 Dump Trucks - 5 Ton .....	23,200.00
Plows & Wings System & Frames .....	3,739.45
1 70 Power Mower .....	730.10
4 21" Power Mowers .....	496.47
1 21" Greens Mower .....	377.30
1 Country Sedan .....	1,454.50
1 1/2 ton truck - 4 wheel drive .....	1,599.00
1 Front end loader for Tractor .....	731.62
1 Generator .....	150.00
1 Salt Spreader .....	547.29
1 Utility Body .....	445.00
1 Pontiac Sedan .....	2,600.00
1 Tractor .....	683.06
1 John Deere Tractor .....	1,934.00
1 Snow Thrower .....	175.96
1 Pick-up Truck .....	2,225.00
Total Expended from Reserve Fund	

58,973.73



## BOND FUND—GENERAL

For the Year Ended December 31, 1957

	Issue of 1953	Issue of 1956	Issue of 1957	Total
Balance - January 1, 1957 .....	7,218.25	17,647.48		24,865.73
Proceeds of New Issue .....			315,000.00	315,000.00
Total Available .....	<u>7,218.25</u>	<u>17,647.48</u>	<u>315,000.00</u>	<u>339,865.73</u>
Expenditures .....	<u>5,941.27</u>	<u>17,629.40</u>	<u>280,772.29</u>	<u>304,342.96</u>
Unexpended Balance Dec.31 '57	1,276.98	18.08	34,227.71	35,522.77
Encumbrances Outstanding ....			3,706.66	3,706.66
Unencumbered Balance	<u>1,276.98</u>	<u>18.08</u>	<u>30,521.05</u>	<u>31,816.11</u>

### EXPENDITURES

Highway Construction - W.Conc.	5,901.77		128,846.12	134,747.89
Airport Hangar .....		17,629.40		17,629.40
New Equipment (Pub.Wks.Dept) ...	39.50			39.50
Bath-Skate House-White Park ....			809.30	809.30
Storm Sewer - Heights .....			97,981.84	97,981.84
Airport Land & Runway Extension.			53,135.03	53,135.03
Total	<u>5,941.27</u>	<u>17,629.40</u>	<u>280,772.29</u>	<u>304,342.96</u>



Dr. Blood's farm and part of his stock. Mt. Keorsarge  
in the distance.

## EMERGENCY NUMBERS

FIRE, City ----- CA 5-3355      POLICE ----- CA 5-3232  
 Penacook ----- PL 3-6622

Be sure to give your NAME AND ADDRESS as well as the NATURE OF THE EMERGENCY clearly. DO NOT HANG UP until you are sure that your MESSAGE HAS BEEN UNDERSTOOD.

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For prompt attention to COMPLAINTS dial the SERVICE INVOLVED. If you are uncertain about where to call, dial the MAYOR'S OFFICE ----- 5-3591

# TELEPHONE DIRECTORY OF PUBLIC SERVICES

AIRPORT administration ----- 5-3591  
 AMBULANCE service ----- 5-3232  
 ASSESSMENT information --- 4-0241  
 AUDITORIUM, rental ----- 4-0591  
 AUTO PERMITS ----- 4-4261  
 BICYCLE registration----- 5-3232  
 BIRTH certificates ----- 4-0591  
 BOOKMOBILE, city ----- 5-2743  
 BUILDING code & permits -- 4-1955  
 CEMETERY information ----- 5-3911  
 MAYOR ----- 5-3591  
 CIVIL DEFENSE, city ----- 4-4342  
 DEATH certificates ----- 4-0591  
 DOG licenses ----- 4-0591  
 ELECTION information ----- 4-0591  
 EMPLOYMENT, city ----- 5-3591  
 ENGINEERING, city ----- 4-1955  
 FIRE insp. & permits ----- 5-3355  
 GARBAGE collection ----- 5-6771  
 GOLF COURSE, city ----- 8-8954  
 HEALTH insp. & clinics ----- 4-0521  
 LAWS, city ----- 4-0591  
 LIBRARY, city ----- 5-2743  
 MAPS, city ----- 4-1955

MARRIAGE cert. & licenses -- 4-0591  
 MILK insp. & licenses ----- 4-0521  
 OIL BURNER inspections ----- 5-3355  
 PARK FACILITIES, use of ---- 4-0951  
 PAYMENTS, by city ----- 5-2775  
 PLANNING, city ----- 4-1955  
 PLUMBING insp. & licenses -- 4-1955  
 RECREATION activities ----- 4-0951  
 REFUSE collection ----- 4-1955  
 SEWERS ----- 4-1955  
 SIGNS, street ----- 4-1955  
 SNOW plowing & sanding --- 4-1955  
 SPECIAL ASSESSMENTS ----- 5-2775  
 REFUSE collection ----- 4-1955  
 SEWERS ----- 4-1955  
 SIGNS, street ----- 4-1955  
 SNOW plowing & sanding --- 4-1955  
 SPECIAL ASSESSMENTS ----- 5-2775  
 STREET LIGHTS burned out --- 5-3641  
     new installations ----- 4-1955  
 TAXES, property, poll, head -- 4-4261  
 TRAFFIC signs & signals ----- 5-3232  
 TREES, city ----- 4-1955  
 VOTING registration ----- 4-0591  
 WATER service ----- 4-1711  
     bills ----- 5-2775  
 WELFARE, City ----- 4-1091  
     Penacook ----- PL 3-4211  
 ZONING laws & permits ---- 4-1955



*City of Concord, New Hampshire*





